

MSCI

A Clear View of
Risk and Return

Third Quarter 2012 Earnings Presentation

November 6, 2012

Forward-Looking Statements and Other Information

- **Forward-Looking Statements – Safe Harbor Statements**
 - This presentation may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. You should not place undue reliance on forward-looking statements because they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond our control and that could materially affect actual results, levels of activity, performance or achievements. For a discussion of risk and uncertainties that could materially affect actual results, levels of activity, performance or achievements, please see the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2011 and its other reports filed with the SEC. The forward-looking statements included in this presentation represent the Company's view as of the date of the presentation. The Company assumes no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise.

- **Other Information**
 - Percentage changes and totals in this Presentation may not sum due to rounding.
 - Percentage changes are referenced to the comparable period in 2011, unless otherwise noted.
 - Total sales equals recurring subscription sales and non-recurring sales.

Summary of Third Quarter 2012 Financial Results

- Operating revenues increased 4.6% to \$235.4 million in third quarter 2012
- Net income declined by 3.0% to \$48.3 million in third quarter 2012
- Adjusted EBITDA¹ grew by 4.3% to \$108.1 million in third quarter 2012
- Third quarter 2012 Adjusted EBITDA¹ margin was stable at 45.9%
- Diluted EPS for third quarter 2012 fell 2.5% to \$0.39
- Third quarter 2012 Adjusted EPS² was unchanged at \$0.49

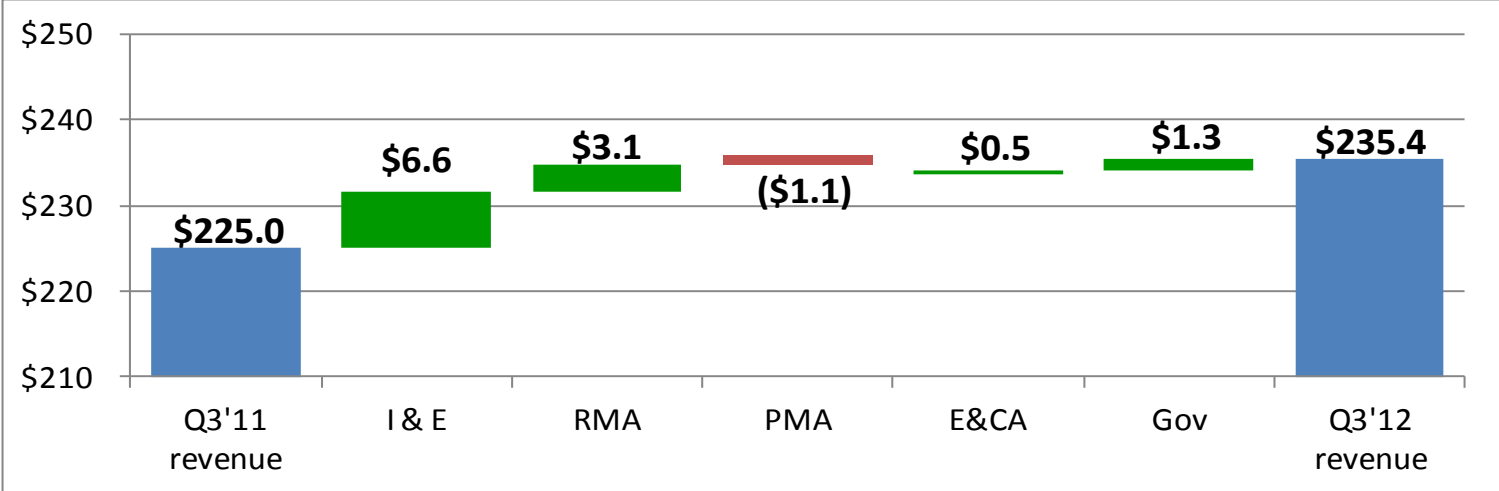
(1) Net income before provision for income taxes, depreciation and amortization, other net expense and income, the lease exit charge, non-recurring stock-based compensation and restructuring costs. Please see pages 17-19 for reconciliation.

(2) For the purposes of calculating Adjusted EPS, the after-tax impact of the lease exit charge, non-recurring stock-based compensation, amortization of intangible assets, debt repayment and refinancing expenses and restructuring costs are excluded from the calculation of EPS. Please see pages 17-19 for reconciliation.

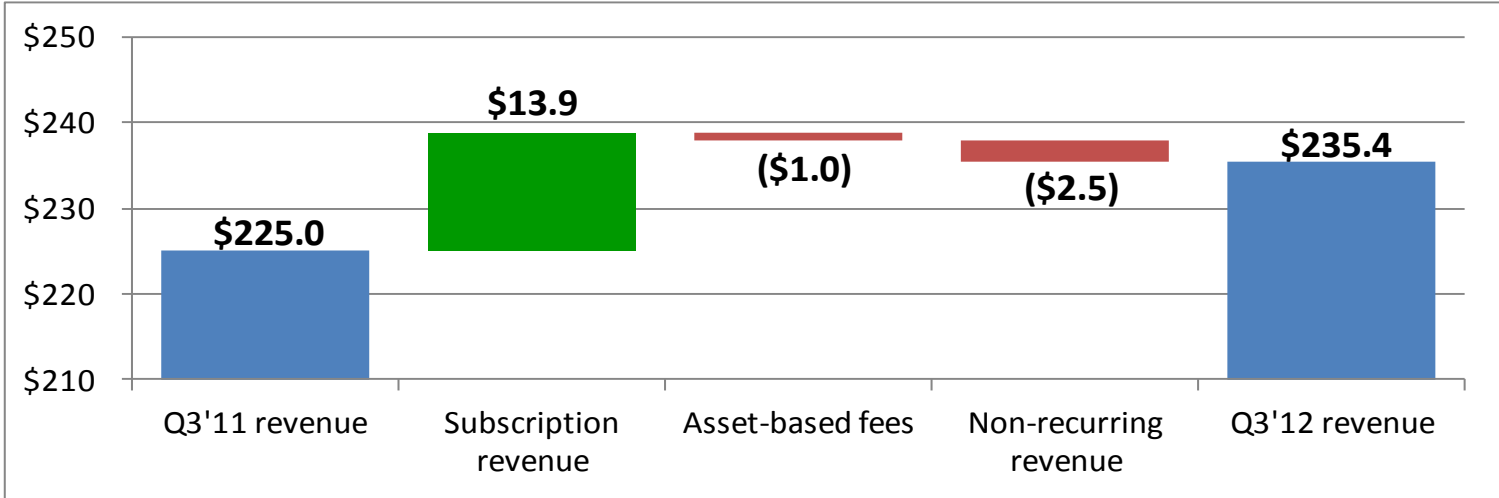
Breakdown of Q3'11 vs Q3'12 Revenue Growth

(Dollars in millions)

- By Product Line



- By Revenue Type

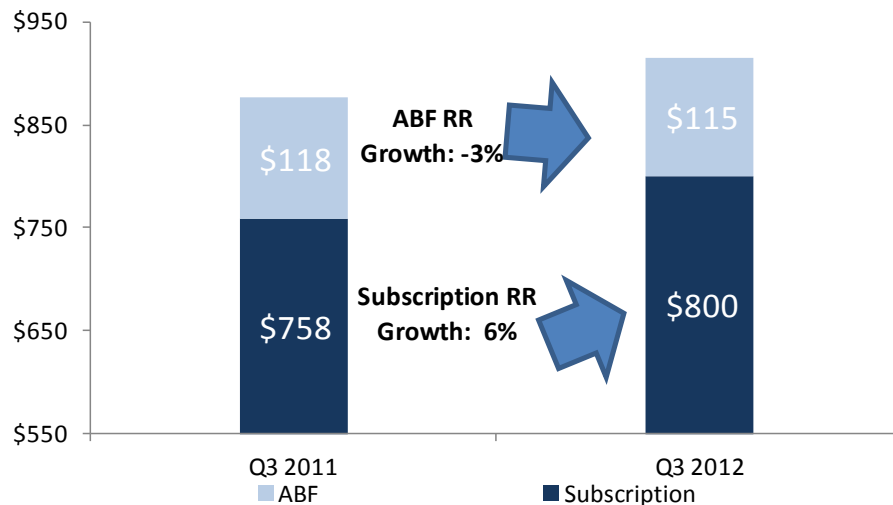


Summary of Third Quarter 2012 Operating Results

(Dollars in millions)

- Q3'12 run rate (RR) grew YoY by **4%** to **\$915 million**
 - Subscription run rate grew by 6%
 - Asset-based fee (ABF) run rate fell by 3%, driven by lower run rate from Vanguard ETFs
- Total sales¹ of \$31 million in Q3'12 - down 19% from Q3'11
- Q3'12 recurring subscription sales of \$27 million down 14% from Q3'11
- Retention rates at 90% for Q3'12
- % of employees in EMCs up to 44% from 42% in Q2'12 and 38% in Q3'11

Total YoY Run Rate Growth of 4%



Total Sales¹ and Retention

| | Q3'11 | Q3'12 | Diff. | YTD'11 | YTD'12 | Diff. |
|----------------------|--------------|--------------|-------------|---------------|---------------|-------------|
| Rec Sub Sales | \$ 32 | \$ 27 | -14% | \$ 97 | \$ 89 | -8% |
| Non-rec sales ex ABF | \$ 7 | \$ 4 | -41% | \$ 24 | \$ 18 | -25% |
| Non-Rec ABF Sale | \$ - | \$ - | n/m | \$ 4 | \$ - | n/m |
| Total Sales | \$ 38 | \$ 31 | -19% | \$ 125 | \$ 107 | -14% |
| Agg Retention | 91% | 90% | -1% | 92% | 91% | 0% |

(1) Includes recurring subscription sales and non-recurring sales

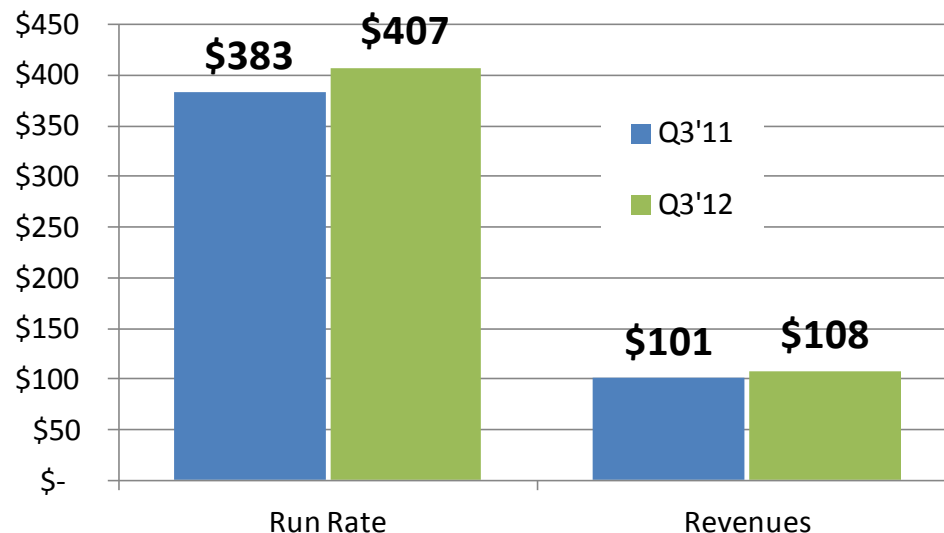
Index and ESG Products

(Dollars in millions)

Highlights:

- Q3'12 run rate grew by **6% YoY** to **\$407 million**
 - Subscription run rate grew by 11%
 - Asset-based fee run rate declined by 3% YoY and by 11% sequentially, reflecting the removal of the Vanguard run rate
- Total sales of \$13 million in Q3'12
- Retention rate was 94%

Index and ESG Run Rate and Revenue



Index and ESG Sales and Retention

| | Q3'11 | Q3'12 | Diff. | YTD'11 | YTD'12 | Diff. |
|-----------------------|--------------|--------------|------------|--------------|--------------|-------------|
| Total Sales ex ABF | \$ 14 | \$ 13 | -6% | \$ 48 | \$ 42 | -12% |
| Non-Rec. ABF Sale | \$ - | \$ - | n/m | \$ 4 | \$ - | n/m |
| Total Sales | \$ 14 | \$ 13 | -6% | \$ 52 | \$ 42 | -19% |
| Agg. Retention | 95% | 94% | -1% | 94% | 94% | 0% |

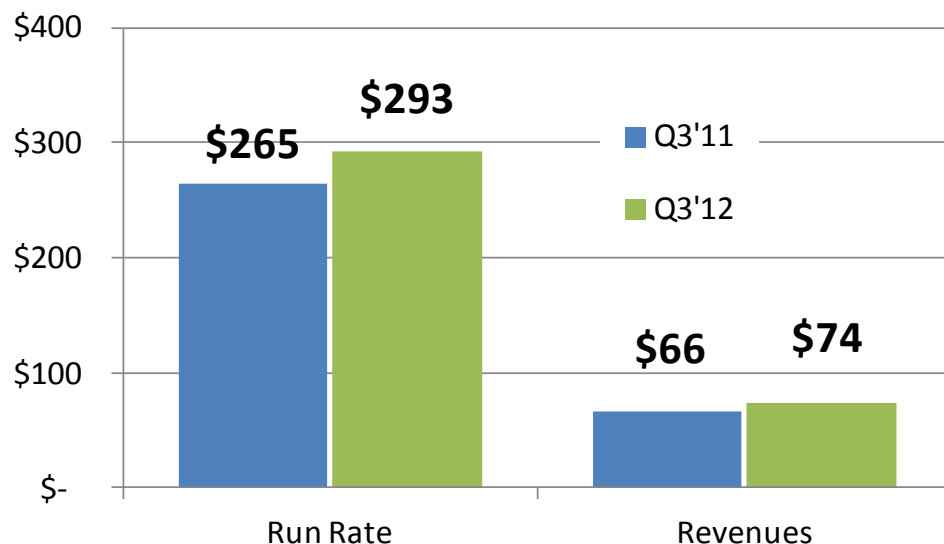
Index and ESG Subscription

(Dollars in millions)

Highlights:

- Q3'12 run rate grew by **11% YoY** to **\$293 million**
- Total sales were \$12 million in Q3'12
 - ESG products sales increased
 - Benchmark sales fueled by sales of emerging market and developed market modules
- Launched economic exposure indices

Index and ESG Subscription Run Rate and Subscription Revenue



Index and ESG Subscription Sales and Retention

| | Q3'11 | Q3'12 | Diff. | YTD'11 | YTD'12 | Diff. |
|----------------|-------|-------|-------|--------|--------|-------|
| Total Sales | \$ 13 | \$ 12 | -7% | \$ 47 | \$ 40 | -14% |
| Agg. Retention | 95% | 94% | -1% | 94% | 94% | 0% |

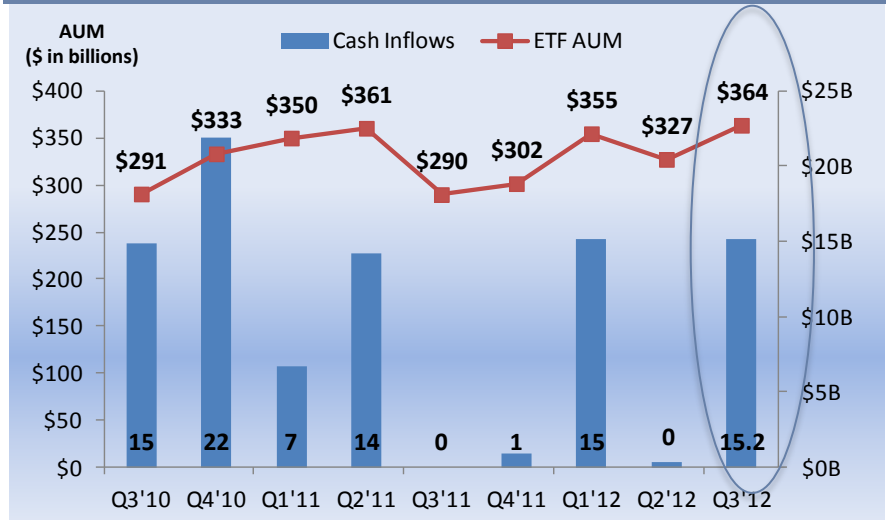
MSCI-linked ETFs

Highlights:

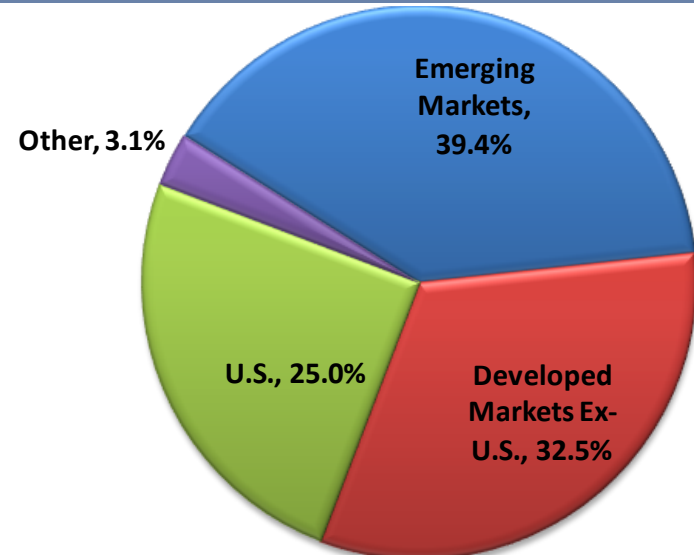
- Total ABF run rate declined by **3% YoY** and **11% sequentially** to **\$115 million** on the back of the Vanguard loss
- Total AUM increased by 25% YoY and by 11% sequentially to \$364 billion at the end of Q3'12
- Total AUM was \$233 billion ex-Vanguard
- Net cash inflows of \$15 billion in Q3'12 to MSCI-linked ETFs
- Average basis point fee excluding Vanguard was 3.7 basis points

Source: Bloomberg

Total AUM Linked to MSCI Indices of \$364bn



MSCI-Linked ETF AUM by Market Exposure



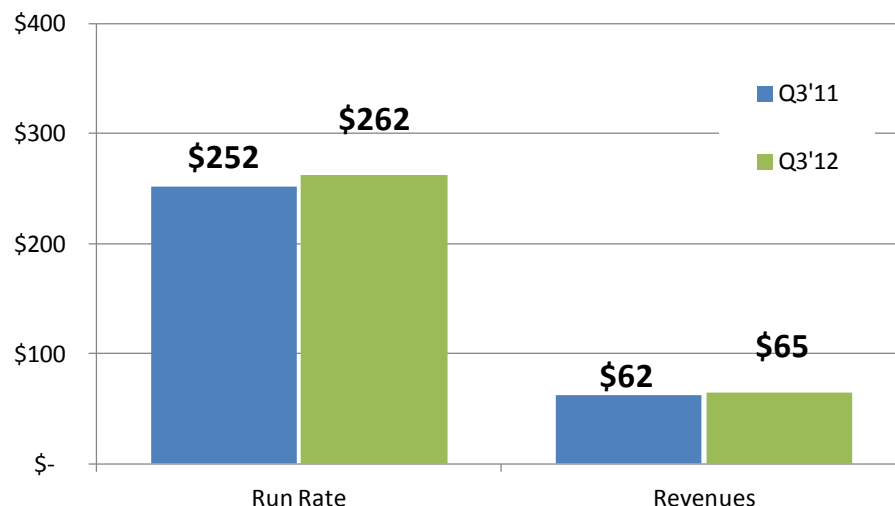
Risk Management Analytics

(Dollars in millions)

Highlights:

- Q3'12 run rate grew by **4% YoY** to **\$262 million**
- Total sales of \$9 million in Q3'12
 - Stronger sales to asset managers were offset by declines in sales to other client types
 - Consolidation among European asset managers negatively affected cancels
- Retention rates at 89% for Q3'12 and 91% for YTD'12

Risk Management Analytics Run Rate and Revenue



Risk Management Analytics Sales and Retention

| | Q3'11 | Q3'12 | Diff. | YTD'11 | YTD'12 | Diff. |
|----------------|-------|-------|-------|--------|--------|-------|
| Total Sales | \$ 13 | \$ 9 | -26% | \$ 35 | \$ 30 | -12% |
| Agg. Retention | 92% | 89% | -4% | 93% | 91% | -2% |

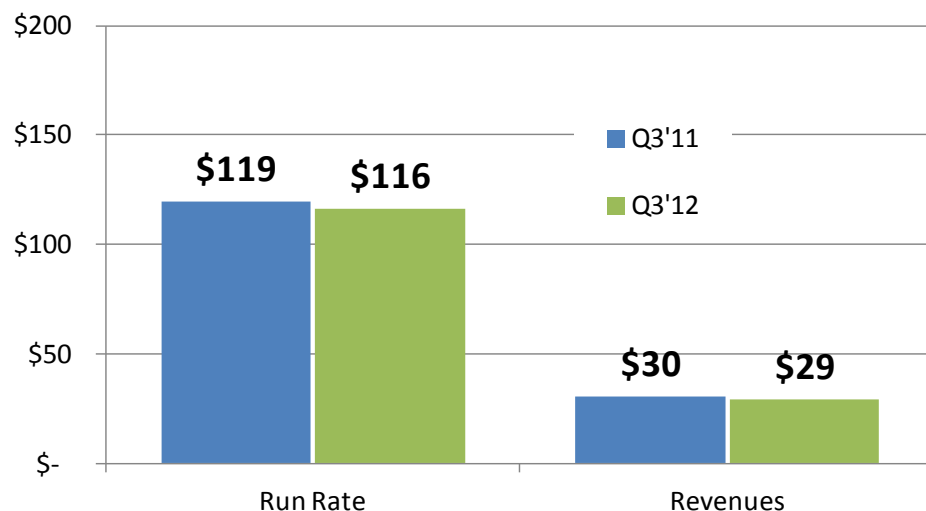
Portfolio Management Analytics

(Dollars in millions)

Highlights:

- Q3'12 run rate declined by **3% YoY** to **\$116 million**
- New European market stochastic model released in Q3
- Total sales of \$3 million in Q3'12
 - Selling environment remains competitive
 - New products driving increasing percentage of total sales
- Retention rates dipped to 85% in Q3'12

Portfolio Management Analytics Run Rate and Revenue



Portfolio Management Analytics Sales and Retention

| | Q3'11 | Q3'12 | Diff. | YTD'11 | YTD'12 | Diff. |
|----------------|-------|-------|-------|--------|--------|-------|
| Total Sales | \$ 4 | \$ 3 | -37% | \$ 12 | \$ 10 | -20% |
| Agg. Retention | 87% | 85% | -2% | 89% | 87% | -2% |

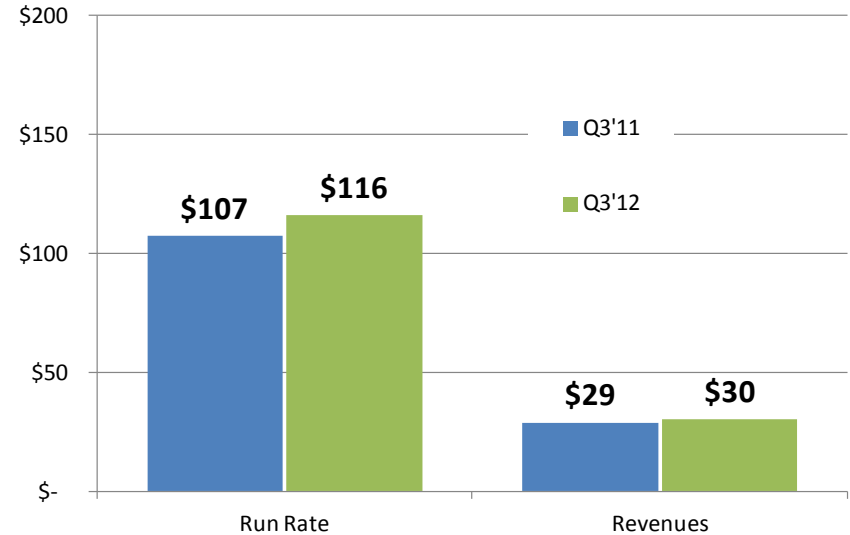
Governance

(Dollars in millions)

Highlights:

- Q3'12 run rate grew by **8% YoY** to **\$116 million**
- Total sales for Q3'12 were \$6 million
 - Sales of executive compensation data and analytics tool remain strong but at seasonal low
 - Institutional proxy research and voting sales steady despite competitive market
- Retention rates increased to a very strong 91% for Q3'12 and YTD'12

Governance Run Rate and Revenue



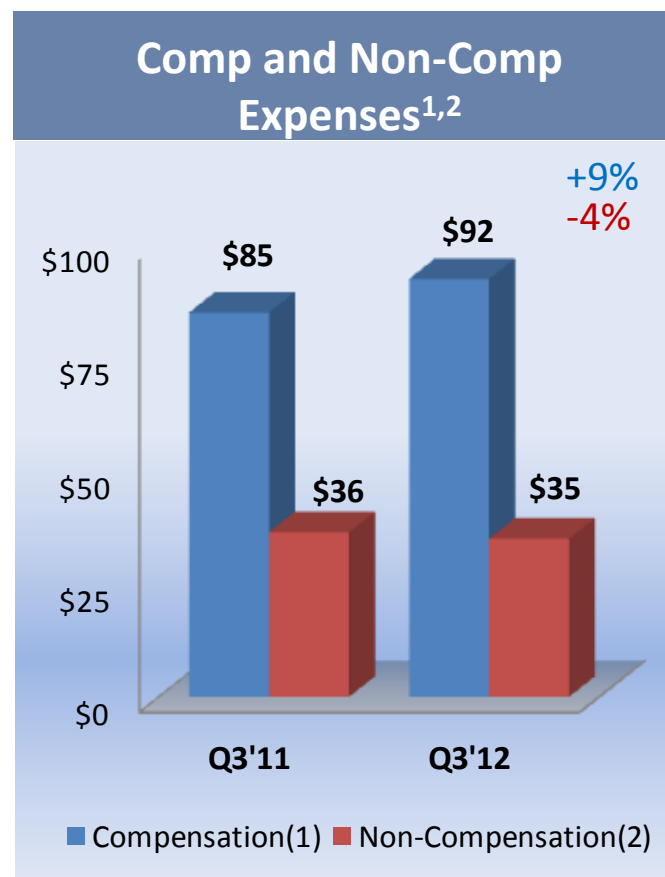
Governance Sales and Retention

| | Q3'11 | Q3'12 | Diff. | YTD'11 | YTD'12 | Diff. |
|----------------|-------|-------|-------|--------|--------|-------|
| Total Sales | \$ 7 | \$ 6 | -11% | \$ 24 | \$ 24 | -1% |
| Agg. Retention | 86% | 91% | 5% | 87% | 91% | 4% |

Compensation and Non-Compensation EBITDA Expense

(Dollars in millions)

- **Comp¹ and Non-comp expenses² increased 5% to \$127 million**
 - Compensation expense rose 9%
 - 9% increase in average headcount vs. Q3'11
 - Shift from 38% of employee base in EMCs in Q3'11 to 44% in Q3'12
 - Severance costs of \$4 million included in compensation expenses
 - Non-compensation costs down 4% as a result of strong expense management

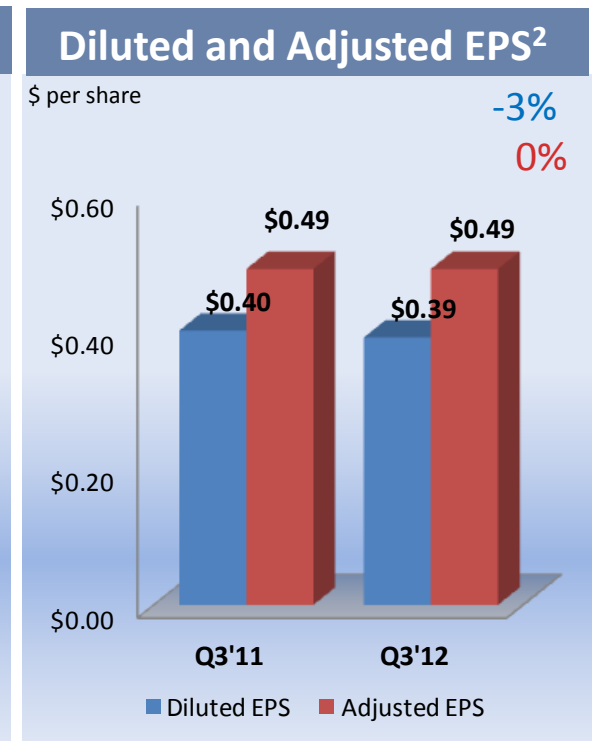
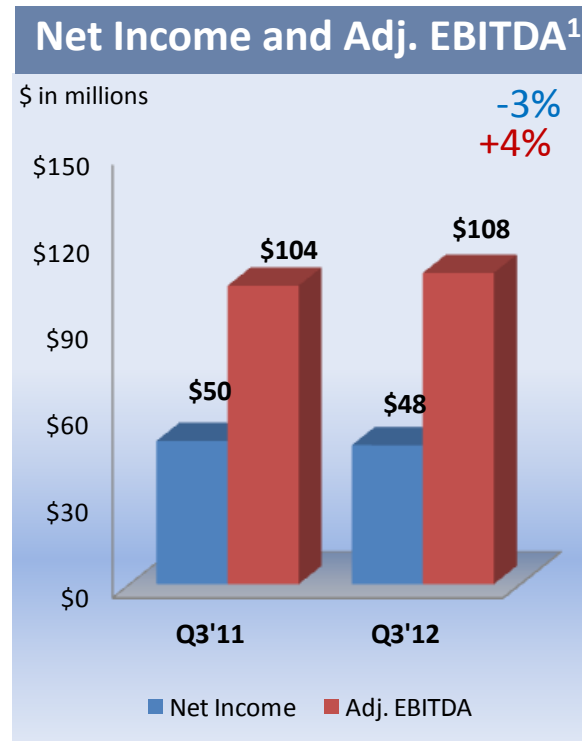


(1) Compensation expense excludes non-recurring stock-based compensation. Please see pages 17-19 for reconciliation to operating expenses.

(2) Non-compensation excludes the lease exit charge, depreciation, amortization and restructuring costs. Please see pages 17-19 for reconciliation to operating expenses.

Summary of Profitability Metrics: Net Income, EPS and Adjusted EBITDA¹

- Net Income fell 3%
 - Q3'11 benefited from non-recurring tax benefit of \$4.2 million
 - Interest expense declined \$6 million
- Adjusted EBITDA¹ was \$108 million
- Diluted EPS declined 1 cent to \$0.39
- Adjusted EPS² was flat at \$0.49



(1) Net income before provision for income taxes, depreciation and amortization, other net expense and income, the lease exit charge, non-recurring stock-based compensation and restructuring costs. Please see pages 17-19 for reconciliation.

(2) For the purpose of calculating Adjusted EPS, the after-tax impact of the lease exit charge, non-recurring stock-based compensation, amortization of intangible assets, debt repayment expenses and restructuring costs are excluded from the calculation of EPS; see pages 17-19 for reconciliation.

Summary Balance Sheet

| In thousands | As of | | |
|---|-----------------------|----------------------|--|
| | September 30, 2012 | December 31, 2011 | |
| Cash and cash equivalents | \$ 340,458 | \$ 252,211 | Total Cash & Investments \$434M |
| Short-term investments | 93,885 | 140,490 | |
| Trade receivables, net of allowances | 124,309 | 180,566 | |
| Deferred revenue | \$ 323,503 | \$ 289,217 | Total Debt \$865M |
| Current maturities of long-term debt | 43,082 | 10,339 | |
| Long-term debt, net of current maturities | 822,401 | 1,066,548 | |

IPD Company Overview and Financial Highlights



IPD Group Ltd. (“IPD”) Overview

- IPD Highlights:** Founded in 1985
 Headquartered in London with ~320 employees globally
 Database covering over 60,000 properties valued at nearly \$2 trillion
- Complementary Products:** Investment performance benchmarking, performance analysis, market indices, risk management tools and market research for real estate
- Complementary Clients:** Investment managers and insurance, pension and private investment companies; governments, banks, industrials and retailers; consultants, advisors, researchers, universities, central banks, investment banks, clearing banks and stockbrokers
- Complementary Footprint:** Real estate coverage in 5 continents and 20 markets, measuring 1,500 funds globally

Financial Highlights

| | (\$mm) | (£mm) |
|---------------------------------------|-------------------------|-------|
| Purchase Price¹: | \$124.6 | £77.9 |
| Summary Financials: | | |
| 2011 Revenues ² : | 47.7 | 29.7 |
| June 2012 YTD Revenues ² : | 26.4 | 16.7 |
| Purchase Price Financing: | 100% from existing cash | |
| Expected Closing: | Fourth Quarter 2012 | |

Notes:

¹ Purchase price shown in U.S. dollars assumes a GBP / USD exchange rate of 1.60. Purchase price excludes certain employee retention payments and expenses.

² Revenues shown in U.S. dollars based on average exchange rates over the applicable periods.

Use of Non-GAAP Financial Measures

- MSCI has presented supplemental non-GAAP financial measures as part of this presentation. A reconciliation is provided that reconciles each non-GAAP financial measure with the most comparable GAAP measure. The presentation of non-GAAP financial measures should not be considered as alternative measures for the most directly comparable GAAP financial measures. These measures are used by management to monitor the financial performance of the business, inform business decision making and forecast future results.
- Adjusted EBITDA is defined as net income before provision for income taxes, other net expense and income, depreciation and amortization, the lease exit charge, non-recurring stock-based compensation expense and restructuring costs .
- Adjusted Net Income and Adjusted EPS are defined as net income and EPS, respectively, before provision for the lease exit charge, non-recurring stock-based compensation expenses, amortization of intangible assets, restructuring costs and the accelerated amortization or write off of deferred financing and debt discount costs as a result of debt repayment (debt repayment and refinancing expenses), as well as for any related tax effects.
- We believe that adjustments related to the lease exit charge, restructuring costs and debt repayment and refinancing expenses are useful to management and investors because it allows for an evaluation of MSCI's underlying operating performance. Additionally, we believe that adjusting for non-recurring stock-based compensation expenses, debt repayment and refinancing expenses and depreciation and amortization may help investors compare our performance to that of other companies in our industry as we do not believe that other companies in our industry have as significant a portion of their operating expenses represented by these items. We believe that the non-GAAP financial measures presented in this earnings release facilitate meaningful period-to-period comparisons and provide a baseline for the evaluation of future results.
- Adjusted EBITDA, Adjusted net income and Adjusted EPS are not defined in the same manner by all companies and may not be comparable to other similarly titled measures of other companies.

Reconciliation of Adjusted Net Income and Adjusted EPS

(Dollars in thousands, except per share figures)

| In thousands | Three Months Ended | | | Nine Months Ended | |
|---|-----------------------|-----------------------|------------------|-----------------------|-----------------------|
| | September 30, 2012 | September 30, 2011 | June 30, 2012 | September 30, 2012 | September 30, 2011 |
| GAAP - Net Income | \$ 48,274 | \$ 49,787 | \$ 37,546 | \$ 129,786 | \$ 128,968 |
| Plus: Non-recurring stock-based compensation | 626 | 1,290 | 192 | 1,400 | 6,775 |
| Plus: Amortization of intangible assets | 15,959 | 16,422 | 15,959 | 47,877 | 49,537 |
| Plus: Debt repayment and refinancing expenses | - | - | 20,639 | 20,639 | 6,404 |
| Plus: Lease exit charge | 3,327 | - | - | 3,327 | - |
| Plus: Restructuring costs | - | (1,002) | (22) | (51) | 3,469 |
| Less: Income tax effect | (7,280) | (5,585) | (12,775) | (25,954) | (23,450) |
| Adjusted net income | \$ 60,906 | \$ 60,912 | \$ 61,539 | \$ 177,024 | \$ 171,703 |
| GAAP - EPS | \$ 0.39 | \$ 0.40 | \$ 0.30 | \$ 1.05 | \$ 1.05 |
| Plus: Non-recurring stock-based compensation | \$ 0.01 | \$ 0.01 | \$ - | \$ 0.01 | \$ 0.05 |
| Plus: Amortization of intangible assets | \$ 0.13 | \$ 0.13 | \$ 0.13 | \$ 0.39 | \$ 0.40 |
| Plus: Debt repayment and refinancing expenses | \$ - | \$ - | \$ 0.17 | \$ 0.17 | \$ 0.05 |
| Plus: Lease exit charge | \$ 0.03 | \$ - | \$ - | \$ 0.03 | \$ - |
| Plus: Restructuring costs | \$ - | \$ (0.01) | \$ - | \$ (0.00) | \$ 0.03 |
| Less: Income tax effect | \$ (0.07) | \$ (0.04) | \$ (0.10) | \$ (0.22) | \$ (0.19) |
| Adjusted EPS | \$ 0.49 | \$ 0.49 | \$ 0.50 | \$ 1.43 | \$ 1.39 |

Reconciliation of Adjusted EBITDA to Net Income

(Dollars in thousands)

| In thousands | Three Months Ended September 30, 2012 | | | Three Months Ended September 30, 2011 | | |
|--|---------------------------------------|-----------------|-------------------|---------------------------------------|-----------------|-------------------|
| | Performance and | | | Performance and | | |
| | Risk | Governance | Total | Risk | Governance | Total |
| Net Income | | | \$ 48,274 | | | \$ 49,787 |
| Plus: Provision for income taxes | | | 27,320 | | | 20,512 |
| Plus: Other expense (income), net | | | 7,935 | | | 11,946 |
| Operating income | \$ 80,472 | \$ 3,057 | \$ 83,529 | \$ 78,957 | \$ 3,288 | \$ 82,245 |
| Plus: Non-recurring stock-based compensation | 572 | 54 | 626 | 1,246 | 44 | 1,290 |
| Plus: Depreciation and amortization | 3,755 | 878 | 4,633 | 3,529 | 1,140 | 4,669 |
| Plus: Amortization of intangible assets | 12,638 | 3,321 | 15,959 | 13,072 | 3,350 | 16,422 |
| Plus: Lease exit charge | 2,925 | 402 | 3,327 | - | - | - |
| Plus: Restructuring costs | - | - | - | (818) | (184) | (1,002) |
| Adjusted EBITDA | \$ 100,362 | \$ 7,712 | \$ 108,074 | \$ 95,986 | \$ 7,638 | \$ 103,624 |

| In thousands | Nine Months Ended September 30, 2012 | | | Nine Months Ended September 30, 2011 | | |
|--|--------------------------------------|------------------|-------------------|--------------------------------------|------------------|-------------------|
| | Performance and | | | Performance and | | |
| | Risk | Governance | Total | Risk | Governance | Total |
| Net Income | | | \$ 129,786 | | | \$ 128,968 |
| Plus: Provision for income taxes | | | 71,308 | | | 64,317 |
| Plus: Other expense (income), net | | | 50,535 | | | 47,080 |
| Operating income | \$ 243,927 | \$ 7,702 | \$ 251,629 | \$ 231,458 | \$ 8,907 | \$ 240,365 |
| Plus: Non-recurring stock-based compensation | 1,269 | 131 | 1,400 | 6,432 | 343 | 6,775 |
| Plus: Depreciation and amortization | 11,137 | 2,574 | 13,711 | 11,549 | 3,398 | 14,947 |
| Plus: Amortization of intangible assets | 37,916 | 9,961 | 47,877 | 39,487 | 10,050 | 49,537 |
| Plus: Lease exit charge | 2,925 | 402 | 3,327 | - | - | - |
| Plus: Restructuring costs | (32) | (19) | (51) | 1,570 | 1,899 | 3,469 |
| Adjusted EBITDA | \$ 297,142 | \$ 20,751 | \$ 317,893 | \$ 290,496 | \$ 24,597 | \$ 315,093 |

Reconciliation of Operating Expenses

(Dollars in thousands)

| In thousands | Three Months Ended | | | % Change from | |
|--|-----------------------|-----------------------|------------------|-----------------------|------------------|
| | September 30, 2012 | September 30, 2011 | June 30, 2012 | September 30, 2011 | June 30, 2012 |
| Cost of services | | | | | |
| Compensation | \$ 50,111 | \$ 50,114 | \$ 55,492 | (0.0%) | (9.7%) |
| Non-recurring stock based compensation | 267 | 470 | 94 | (43.2%) | 184.0% |
| Total compensation | \$ 50,378 | \$ 50,584 | \$ 55,586 | (0.4%) | (9.4%) |
| Non-compensation | 16,448 | 18,384 | 17,657 | (10.5%) | (6.8%) |
| Lease exit charge ¹ | 1,524 | - | - | n/m | n/m |
| Total non-compensation | 17,972 | 18,384 | 17,657 | (2.2%) | 1.8% |
| Total cost of services | \$ 68,350 | \$ 68,968 | \$ 73,243 | (0.9%) | (6.7%) |
| Selling, general and administrative | | | | | |
| Compensation | \$ 42,296 | \$ 34,874 | \$ 38,025 | 21.3% | 11.2% |
| Non-recurring stock based compensation | 359 | 820 | 98 | (56.2%) | 266.3% |
| Total compensation | \$ 42,655 | \$ 35,694 | \$ 38,123 | 19.5% | 11.9% |
| Non-compensation | 18,515 | 18,030 | 19,479 | 2.7% | (4.9%) |
| Lease exit charge ¹ | 1,803 | - | - | n/m | n/m |
| Total non-compensation | 20,318 | 18,030 | 19,479 | 12.7% | 4.3% |
| Total selling, general and administrative | \$ 62,973 | \$ 53,724 | \$ 57,602 | 17.2% | 9.3% |
| Restructuring costs | - | (1,002) | (22) | n/m | n/m |
| Amortization of intangibles | 15,959 | 16,422 | 15,959 | (2.8%) | 0.0% |
| Depreciation and amortization | 4,633 | 4,669 | 4,662 | (0.8%) | (0.6%) |
| Total operating expenses | \$ 151,915 | \$ 142,781 | \$ 151,444 | 6.4% | 0.3% |
| <hr/> | | | | | |
| Compensation | \$ 92,407 | \$ 84,988 | \$ 93,517 | 8.7% | (1.2%) |
| Non-recurring stock-based compensation | 626 | 1,290 | 192 | (51.5%) | 226.0% |
| Non-compensation expenses | 34,963 | 36,414 | 37,136 | (4.0%) | (5.9%) |
| Lease exit charge ¹ | 3,327 | - | - | n/m | n/m |
| Restructuring costs | - | (1,002) | (22) | n/m | n/m |
| Amortization of intangibles | 15,959 | 16,422 | 15,959 | (2.8%) | 0.0% |
| Depreciation and amortization | 4,633 | 4,669 | 4,662 | (0.8%) | (0.6%) |
| Total operating expenses | \$ 151,915 | \$ 142,781 | \$ 151,444 | 6.4% | 0.3% |

¹The third quarter 2012 included \$3.3 million associated with a lease exit charge resulting from the consolidation of our New York offices.