

MSCI Reports Financial Results for Third Quarter and Nine Months 2020

New York – October 27, 2020 – MSCI Inc. ("MSCI" or the "Company") (NYSE: MSCI), a leading provider of critical decision support tools and services for the global investment community, today announced its financial results for the three months ended September 30, 2020 ("third quarter 2020") and nine months ended September 30, 2020 ("nine months 2020").

Financial and Operational Highlights for Third Quarter 2020

(Note: Percentage and other changes are relative to the three months ended September 30, 2019 ("third quarter 2019") unless otherwise noted).

- Operating revenues of \$425.3 million, up 7.9%
- Recurring subscription revenues up 8.7%; Asset-based fees up 4.5%; Non-recurring revenues up 16.2%
- Operating margin of 53.5%; Adjusted EBITDA margin of 58.6%
- Diluted EPS of \$2.16, up 35.0%; Adjusted EPS of \$2.20, up 31.0%
- New recurring subscription sales growth of 7.4%; Organic subscription Run Rate growth of 9.4%;
 Retention Rate of 94.5%
- During third quarter 2020 and through October 23, 2020, a total of 745,032 shares were repurchased at an average price of \$345.78 per share for a total value of \$257.6 million
- Approximately \$65.3 million in dividends were paid to shareholders in third quarter 2020; Cash dividend of \$0.78 per share declared by MSCI Board of Directors for fourth quarter 2020

	Nine Months Ended								
In thousands, except per share data (unaudited)	Sep. 30, 2020	Sep. 30, YoY % 2019 Change	Sep. 30, 2020	Sep. 30, 2019	YoY % Change				
Operating revenues	\$ 425,333	\$ 394,251 7.9%	\$ 1,251,729	\$1,151,190	8.7%				
Operating income	\$ 227,620	\$ 201,219 13.1%	\$ 650,679	\$ 556,272	17.0%				
Operating margin %	53.5%	51.0%	52.0%	48.3%					
Net income	\$ 182,358	\$136,983 33.1%	\$ 445,606	\$ 440,865	1.1%				
Diluted EPS	\$ 2.16	\$ 1.60 35.0%	\$ 5.26	\$ 5.15	2.1%				
Adjusted EPS	\$ 2.20	\$ 1.68 31.0%	\$ 5.87	\$ 4.77	23.1%				
Adjusted EBITDA Adjusted EBITDA margin %	\$ 249,447 58.6%	\$ 220,789 56.0%	\$ 715,374 57.2%	\$ 630,292 54.8%	13.5%				

"In the midst of a global pandemic which has resulted in economic turmoil and significant changes in how we and our clients work, we are proud of our team's delivery of another quarter of over 10% growth in recurring subscription Run Rate. MSCI's third quarter results reflect our clients' continued demand for our mission-critical solutions and the resilience of our franchise," said Henry A. Fernandez, Chairman and CEO of MSCI.

"We have returned nearly \$800 million in capital to our shareholders year-to-date through October 23, 2020, including opportunistic repurchases of our shares at an average price of \$283.33 and quarterly dividends. We also continue to invest in a number of attractive 'Triple Crown' opportunities across our franchise, as we remain highly confident in our long-term growth prospects," added Mr. Fernandez.



Third Quarter Consolidated Results

<u>Operating Revenues</u>: Operating revenues were \$425.3 million, up 7.9%. The \$31.1 million increase was driven by \$25.1 million in higher recurring subscription revenues, \$4.4 million in higher asset-based fees and \$1.6 million in additional non-recurring revenues.

Run Rate and Retention Rate: Total Run Rate at September 30, 2020 was \$1,719.6 million, up 10.9% compared to September 30, 2019. The \$168.9 million increase was driven by a \$123.7 million increase in recurring subscription Run Rate and a \$45.2 million increase in asset-based fees Run Rate. Organic subscription Run Rate growth was 9.4%, driven by increases across all three reporting segments. Retention Rate was 94.5%, compared to 95.0% in third guarter 2019 and 93.5% in second guarter 2020.

Expenses: Total operating expenses were \$197.7 million, up slightly from third quarter 2019. Adjusted EBITDA expenses were \$175.9 million, also up slightly, reflecting higher compensation costs partially offset by lower travel and entertainment expense and professional fees. Total operating expenses excluding the impact of foreign currency exchange rate fluctuations ("ex-FX") and adjusted EBITDA expenses ex-FX increased 2.2% and 1.1%, respectively.

<u>Headcount</u>: As of September 30, 2020, headcount was 3,545 employees, with approximately 36% and approximately 64% of employees located in developed market and emerging market locations, respectively.

<u>Other Expense (Income), Net</u>: Other expense (income), net was \$38.6 million, up 18.8%. The increase primarily reflected lower interest income due to lower rates earned on cash balances and higher interest expense associated with a higher debt balance for third quarter 2020 compared to third quarter 2019.

<u>Income Taxes:</u> The effective tax rate was 3.5% in third quarter 2020, compared to 18.8% in third quarter 2019. The decline was primarily due to an approximately \$27.5 million favorable impact of final regulations released during the third quarter 2020 clarifying certain provisions established in the Tax Cuts and Jobs Act that was enacted on December 22, 2017 and an approximately \$5.5 million income tax benefit related to the revaluation of the cost of deemed repatriation of foreign earnings, partially offset by an approximately \$3.5 million lower benefit associated with other prior year adjustments.

Net Income: As a result of the factors described above, net income was \$182.4 million, up 33.1%.

<u>Adjusted EBITDA</u>: Adjusted EBITDA was \$249.4 million, up 13.0%. Adjusted EBITDA margin in third quarter 2020 was 58.6%, compared to 56.0% in third quarter 2019.



Index Segment:

Table 1A: Results (unaudited)

	Thre	e Months Ended		Nine Months Ended						
In thousands	Sep. 30, 2020	Sep. 30, 2019	YoY % Change	Sep. 30, 2020	Sep. 30, 2019	YoY % Change				
Operating revenues:		2017	Onunge	2020	2017	Onlinge				
Recurring subscriptions	\$146,387	\$133,403	9.7%	\$431,631	\$393,222	9.8%				
Asset-based fees	100,371	96,013	4.5%	288,642	265,554	8.7%				
Non-recurring	8,933	8,011	11.5%	27,582	18,974	45.4%				
Total operating revenues	255,691	237,427	7.7%	747,855	677,750	10.3%				
Adjusted EBITDA expenses	60,971	59,747	2.0%	186,292	183,944	1.3%				
Adjusted EBITDA	\$194,720	\$177,680	9.6%	\$561,563	\$493,806	13.7%				
Adjusted EBITDA margin %	76.2%	74.8%	•	75.1%	72.9%					

Index operating revenues for third quarter 2020 were \$255.7 million, up 7.7%. The \$18.3 million increase was driven by \$13.0 million in higher recurring subscription revenues, \$4.4 million in higher asset-based fees and \$0.9 million in higher non-recurring revenues.

The increase in recurring subscription revenues was primarily driven by growth in core products, strong growth in factor and ESG/Climate index products and growth in custom index products. The increase in non-recurring revenues reflected higher contributions from licenses of historical data.

Growth in asset-based fees primarily consisted of increases from exchange traded funds ("ETFs") linked to MSCI indexes and from non-ETF funds linked to MSCI indexes. The increase in revenues from ETFs linked to MSCI indexes was driven by a 10.2% increase in average AUM in equity ETFs linked to MSCI indexes, partially offset by the impact of a change in product mix.

Index Run Rate as of September 30, 2020 was \$1.0 billion, up 11.1%. The \$99.9 million increase was driven by a \$54.7 million increase in recurring subscription Run Rate and a \$45.2 million increase in asset-based fees Run Rate. The increase in recurring subscription Run Rate was primarily driven by strong growth in core products, custom and specialized index products and factor and ESG/Climate index products, with growth across all regions and all client segments. The increase in asset-based fees Run Rate was primarily driven by higher volume in futures and options, higher AUM in equity ETFs linked to MSCI indexes and higher AUM in non-ETF indexed funds linked to MSCI indexes.

Analytics Segment:

Table 1B: Results (unaudited)

	Thre	Nine Months Ended						
In thousands	Sep. 30, 2020	Sep. 30, 2019	YoY % Change	Sep. 30, 2020	Sep. 30, 2019	YoY % Change		
Operating revenues:								
Recurring subscriptions	\$126,251	\$122,120	3.4%	\$376,505	\$363,929	3.5%		
Non-recurring	2,086	1,483	40.7%	4,903	4,790	2.4%		
Total operating revenues	128,337	123,603	3.8%	381,408	368,719	3.4%		
Adjusted EBITDA expenses	83,281	85,806	(2.9%)	253,868	255,453	(0.6%)		
Adjusted EBITDA	\$45,056	\$37,797	19.2%	\$127,540	\$113,266	12.6%		
Adjusted EBITDA margin %	35.1%	30.6%		33.4%	30.7%			



Analytics operating revenues for third quarter 2020 were \$128.3 million, up 3.8%. The \$4.7 million increase was driven by higher recurring subscription revenues, predominantly from Multi-Asset Class Analytics products.

Analytics Run Rate as of September 30, 2020 was \$544.3 million, up 6.9%. The increase of \$35.1 million was primarily driven by growth in Multi-Asset Class Analytics products, with increases across all regions. Analytics organic subscription Run Rate growth was 5.9%.

All Other Segment:

Table 1C: Results (unaudited)

	Thre	e Months Ended		Nine Months Ended						
In thousands	Sep. 30, 2020	Sep. 30, 2019	YoY % Change	Sep. 30, 2020	Sep. 30, 2019	YoY % Change				
Operating revenues:					20.7	Onlange				
Recurring subscriptions	\$40,552	\$32,585	24.4%	\$119,363	\$102,470	16.5%				
Non-recurring	753	636	18.4%	3,103	2,251	37.8%				
Total operating revenues	41,305	33,221	24.3%	122,466	104,721	16.9%				
Adjusted EBITDA expenses	31,634	27,909	13.3%	96,195	81,501	18.0%				
Adjusted EBITDA	\$9,671	\$5,312	82.1%	\$26,271	\$23,220	13.1%				
Adjusted EBITDA margin %	23.4%	16.0%		21.5%	22.2%					

All Other operating revenues for third quarter 2020 were \$41.3 million, up 24.3%. The \$8.1 million increase was driven by \$5.8 million of higher ESG operating revenues, primarily driven by strong growth from Ratings, Climate and Screening products, and \$2.3 million of higher Real Estate operating revenues, primarily driven by strong growth in Enterprise Analytics and Global Intel products. Total ESG operating revenues were \$28.5 million and total Real Estate operating revenues were \$12.8 million. All Other organic operating revenue growth was 18.6%, including ESG organic operating revenue growth of 19.4% and Real Estate organic operating revenue growth of 16.7%.

All Other Run Rate as of September 30, 2020 was \$175.2 million, up 24.0%. The \$34.0 million increase was driven by a \$29.1 million increase in ESG Run Rate, reflecting strong growth in Ratings and Climate products. Real Estate Run Rate increased \$4.9 million, reflecting growth in Global Intel and Enterprise Analytics products. All Other organic subscription Run Rate growth was 19.5%, with ESG organic subscription Run Rate growth of 26.3% and Real Estate organic subscription Run Rate growth of 6.5%.

Select Balance Sheet Items and Capital Allocation

<u>Cash Balances and Outstanding Debt</u>: Cash and cash equivalents was \$1.3 billion as of September 30, 2020. MSCI typically seeks to maintain minimum cash balances globally of approximately \$200.0 million to \$250.0 million for general operating purposes but may maintain higher minimum cash balances while the COVID-19 pandemic continues to impact global economic markets.

Total outstanding debt as of September 30, 2020 was \$3.4 billion. The total debt to net income ratio (based on trailing twelve months net income) was 5.9x. The total debt to adjusted EBITDA ratio (based on trailing twelve months adjusted EBITDA) was 3.6x.

MSCI seeks to maintain gross leverage to adjusted EBITDA in a target range of 3.0x to 3.5x.



<u>Capex and Cash Flow</u>: For third quarter 2020, Capex was \$11.7 million, cash provided by operating activities was \$199.8 million, up 6.0%, and free cash flow was \$188.1 million, up 8.2%.

<u>Share Count and Share Repurchases</u>: Weighted average diluted shares outstanding were 84.5 million in third quarter 2020, down 1.3% year-over-year. In third quarter 2020, a total of 598,031 shares were repurchased at an average price of \$345.41 per share for a total value of \$206.6 million. From October 1st through 23rd, an incremental 147,001 shares were repurchased at an average price of \$347.26 per share for a total value of \$51.0 million. A total of \$0.8 billion of outstanding share repurchase authorization remains as of October 23, 2020. Total shares outstanding as of September 30, 2020 were 83.0 million.

<u>Dividends</u>: Approximately \$65.3 million in dividends was paid to shareholders in third quarter 2020. On October 26, 2020, the MSCI Board of Directors declared a cash dividend of \$0.78 per share for fourth quarter 2020, payable on November 30, 2020 to shareholders of record as of the close of trading on November 13, 2020.

Full-Year 2020 Guidance

MSCI's guidance for 2020 is based on assumptions about a number of macroeconomic and capital market factors, in particular related to equity markets. These assumptions are subject to uncertainty, and actual results for the year could differ materially from our current guidance, including as a result of ongoing uncertainty related to the duration, magnitude and impact of the COVID-19 pandemic.

Guidance Item	Current Guidance for Full-Year 2020	Prior Guidance for Full-Year 2020
Operating Expense	\$800 to \$820 million	\$790 to \$840 million
Adjusted EBITDA	\$710 to \$730 million	\$700 to \$750 million
Expense		
Interest Expense	~\$158 million	~\$158 million
(including amortization		
of financing fees)(1)		
Depreciation &	~\$90 million	~\$90 million
Amortization Expense		
Effective Tax Rate	11.5% to 13.5%	16% to 19%
Capital Expenditures	\$50 to \$55 million	\$50 to \$60 million
Net Cash Provided by	\$705 to \$750 million	\$600 to \$650 million (toward the
Operating Activities		upper end of the range)
Free Cash Flow	\$650 to \$700 million	\$540 to \$600 million (toward the
		upper end of the range)

⁽¹⁾ Interest income will continue to be impacted by the lower rates available on cash balances.

Conference Call Information

MSCI's senior management will review the third quarter 2020 results on Tuesday, October 27, 2020 at 11:00 AM Eastern Time. To listen to the live event, visit the events and presentations section of MSCI's Investor Relations homepage, https://ir.msci.com/events-and-presentations, or dial 1-877-376-9931 conference ID: 9725609 within the United States. International callers may dial 1-720-405-2251 conference ID: 9725609. The teleconference will also be webcast with an accompanying slide presentation which can be accessed through MSCI's Investor Relations website. An archived replay of

PRESS RELEASE



the webcast also will be available shortly after the live event on MSCI's Investor Relations website, https://ir.msci.com/events-and-presentations.

-Ends-



About MSCI Inc.

MSCI is a leading provider of critical decision support tools and services for the global investment community. With over 45 years of expertise in research, data and technology, we power better investment decisions by enabling clients to understand and analyze key drivers of risk and return and confidently build more effective portfolios. We create industry-leading, research-enhanced solutions that clients use to gain insight into and improve transparency across the investment process.

To learn more, please visit <u>www.msci.com</u>. MSCI#IR

MSCI Inc. Contacts

Investor Inquiries

sallilyn.schwartz@msci.com

Salli Schwartz + 1 212 804 5306

Media Inquiries

PR@msci.com

 Sam Wang
 +1 212 804 5244

 Melanie Blanco
 +1 212 981 1049

 Rachel Lai
 +852 2844 9315

Forward-Looking Statements

This earnings release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including without limitation, MSCI's full-year 2020 guidance. These forward-looking statements relate to future events or to future financial performance and involve known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by these statements. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "predict," "potential" or "continue," or the negative of these terms or other comparable terminology. You should not place undue reliance on forward-looking statements because they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond MSCI's control and that could materially affect actual results, levels of activity, performance or achievements.

Other factors that could materially affect actual results, levels of activity, performance or achievements can be found in MSCI's Annual Report on Form 10-K for the fiscal year ended December 31, 2019 filed with the Securities and Exchange Commission ("SEC") on February 18, 2020 and in quarterly reports on Form 10-Q and current reports on Form 8-K filed or furnished with the SEC. If any of these risks or uncertainties materialize, or if MSCI's underlying assumptions prove to be incorrect, actual results may vary significantly from what MSCI projected. Any forward-looking statement in this earnings release reflects MSCI's current views with respect to future events and is subject to these and other risks, uncertainties and assumptions relating to MSCI's operations, results of operations, growth strategy and liquidity. MSCI assumes no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise, except as required by law.



Website and Social Media Disclosure

MSCI uses its website, including its quarterly updates, blog, podcasts and social media channels, including its corporate Twitter account (@MSCI_Inc), as channels of distribution of company information. The information MSCI posts through these channels may be deemed material. Accordingly, investors should monitor these channels, in addition to following MSCI's press releases, quarterly SEC filings and public conference calls and webcasts. In addition, you may automatically receive email alerts and other information about MSCI when you enroll your email address by visiting the "Email Alerts Subscription" section of MSCI's Investor Relations homepage at http://ir.msci.com/email-alerts. The contents of MSCI's website, including its quarterly updates, blog, podcasts and social media channels are not, however, incorporated by reference into this earnings release.

Notes Regarding the Use of Operating Metrics

MSCI has presented supplemental key operating metrics as part of this earnings release, including Retention Rate, Run Rate, subscription sales, subscription cancellations and non-recurring sales.

Retention Rate is an important metric because subscription cancellations decrease our Run Rate and ultimately our operating revenues over time. The annual Retention Rate represents the retained subscription Run Rate (subscription Run Rate at the beginning of the fiscal year less actual cancels during the year) as a percentage of the subscription Run Rate at the beginning of the fiscal year.

The Retention Rate for a non-annual period is calculated by annualizing the cancellations for which we have received a notice of termination or for which we believe there is an intention not to renew during the non-annual period, and we believe that such notice or intention evidences the client's final decision to terminate or not renew the applicable agreement, even though such notice is not effective until a later date. This annualized cancellation figure is then divided by the subscription Run Rate at the beginning of the fiscal year to calculate a cancellation rate. This cancellation rate is then subtracted from 100% to derive the annualized Retention Rate for the period.

Retention Rate is computed by operating segment on a product/service-by-product/service basis. In general, if a client reduces the number of products or services to which it subscribes within a segment, or switches between products or services within a segment, we treat it as a cancellation for purposes of calculating our Retention Rate except in the case of a product or service switch that management considers to be a replacement product or service. In those replacement cases, only the net change to the client subscription, if a decrease, is reported as a cancel. In the Analytics and the ESG operating segments, substantially all product or service switches are treated as replacement products or services and netted in this manner, while in our Index and Real Estate operating segments, product or service switches that are treated as replacement products or services and receive netting treatment occur only in certain limited instances. In addition, we treat any reduction in fees resulting from a down-sale of the same product or service as a cancellation to the extent of the reduction. We do not calculate Retention Rate for that portion of our Run Rate attributable to assets in index-linked investment products or futures and options contracts, in each case, linked to our indexes.

Run Rate estimates at a particular point in time the annualized value of the recurring revenues under our client license agreements ("Client Contracts") for the next 12 months, assuming all Client Contracts that come up for renewal are renewed and assuming then-current currency exchange rates, subject to the adjustments and exclusions described below. For any Client Contract where fees are linked to an investment product's assets or trading volume/fees, the Run Rate calculation reflects, for ETFs, the market value on the last trading day of the period, for futures and options, the most recent



quarterly volumes and/or reported exchange fees, and for other non-ETF products, the most recent client-reported assets. Run Rate does not include fees associated with "one-time" and other non-recurring transactions. In addition, we add to Run Rate the annualized fee value of recurring new sales, whether to existing or new clients, when we execute Client Contracts, even though the license start date, and associated revenue recognition, may not be effective until a later date. We remove from Run Rate the annualized fee value associated with products or services under any Client Contract with respect to which we have received a notice of termination or non-renewal during the period and have determined that such notice evidences the client's final decision to terminate or not renew the applicable products or services, even though such notice is not effective until a later date.

"Organic subscription Run Rate growth" is defined as the period over period Run Rate growth, excluding the impact of changes in foreign currency and the first year impact of any acquisitions. It is also adjusted for divestitures. Changes in foreign currency are calculated by applying the currency exchange rate from the comparable prior period to current period foreign currency denominated Run Rate.

Sales represents the annualized value of products and services clients commit to purchase from MSCI and will result in additional operating revenues. Non-recurring sales represent the actual value of the customer agreements entered into during the period and are not a component of Run Rate. New recurring subscription sales represent additional selling activities, such as new customer agreements, additions to existing agreements or increases in price that occurred during the period and are additions to Run Rate. Subscription cancellations reflect client activities during the period, such as discontinuing products and services and/or reductions in price, resulting in reductions to Run Rate. Net new recurring subscription sales represent the amount of new recurring subscription sales net of subscription cancellations during the period, which reflects the net impact to Run Rate during the period.

Total gross sales represent the sum of new recurring subscription sales and non-recurring sales. Total net sales represent the total gross sales net of the impact from subscription cancellations.

Notes Regarding the Use of Non-GAAP Financial Measures

MSCI has presented supplemental non-GAAP financial measures as part of this earnings release. Reconciliations are provided in Tables 9 through 15 below that reconcile each non-GAAP financial measure with the most comparable GAAP measure. The non-GAAP financial measures presented in this earnings release should not be considered as alternative measures for the most directly comparable GAAP financial measures. The non-GAAP financial measures presented in this earnings release are used by management to monitor the financial performance of the business, inform business decision-making and forecast future results.

"Adjusted EBITDA" is defined as net income before (1) provision for income taxes, (2) other expense (income), net, (3) depreciation and amortization of property, equipment and leasehold improvements, (4) amortization of intangible assets and, at times, (5) certain other transactions or adjustments, including the impact related to the vesting of the multi-year restricted stock units subject to performance payout adjustments granted in 2016 (the "Multi-Year PSUs").

"Adjusted EBITDA expenses" is defined as operating expenses less depreciation and amortization of property, equipment and leasehold improvements and amortization of intangible assets and, at times, certain other transactions or adjustments, including the impact related to the vesting of the Multi-Year PSUs.



"Adjusted net income" and "adjusted EPS" are defined as net income and diluted EPS, respectively, before the after-tax impact of the amortization of acquired intangible assets, including the amortization of the basis difference between the cost of the equity method investment and MSCI's share of the net assets of the investee at historical carrying value, the impact of divestitures, the impact of adjustments for the Tax Cuts and Jobs Act that was enacted on December 22, 2017 ("Tax Reform"), except for amounts associated with active tax planning implemented as a result of Tax Reform, and, at times, certain other transactions or adjustments, including the impact related to the vesting of the Multi-Year PSUs and costs associated with debt extinguishment.

"Adjusted tax rate" is defined as the effective tax rate excluding the impact of Tax Reform adjustments (except for amounts associated with active tax planning implemented as a result of Tax Reform) and the impact related to the vesting of the Multi-Year PSUs.

"Capex" is defined as capital expenditures plus capitalized software development costs.

"Free cash flow" is defined as net cash provided by operating activities, less Capex.

"Organic operating revenue growth" is defined as operating revenue growth compared to the prior year period excluding the impact of acquired businesses, divested businesses and foreign currency exchange rate fluctuations.

Asset-based fees ex-FX does not adjust for the impact from foreign currency exchange rate fluctuations on the underlying assets under management ("AUM").

We believe adjusted EBITDA and adjusted EBITDA expenses are meaningful measures of the operating performance of MSCI because they adjust for significant one-time, unusual or non-recurring items as well as eliminate the accounting effects of certain capital spending and acquisitions that do not directly affect what management considers to be our ongoing operating performance in the period.

We believe adjusted net income and adjusted EPS are meaningful measures of the performance of MSCI because they adjust for the after-tax impact of significant one-time, unusual or non-recurring items as well as eliminate the impact of any transactions that do not directly affect what management considers to be our ongoing operating performance in the period. We also exclude the after-tax impact of the amortization of acquired intangible assets and amortization of the basis difference between the cost of the equity method investment and MSCI's share of the net assets of the investee at historical carrying value, as these non-cash amounts are significantly impacted by the timing and size of each acquisition and therefore not meaningful to the ongoing operating performance in the period.

We believe that adjusted tax rate is useful to investors because it increases the comparability of period-to-period results by adjusting for the estimated net impact of Tax Reform and the impact related to the vesting of the Multi-Year PSUs.

We believe that free cash flow is useful to investors because it relates the operating cash flow of MSCI to the capital that is spent to continue and improve business operations, such as investment in MSCI's existing products. Further, free cash flow indicates our ability to strengthen MSCI's balance sheet, repay our debt obligations, pay cash dividends and repurchase shares of our common stock.

We believe organic operating revenue growth is a meaningful measure of the operating performance of MSCI because it adjusts for the impact of foreign currency exchange rate fluctuations and excludes the impact of operating revenues attributable to acquired and divested businesses for the comparable prior year period, providing insight into our ongoing operating performance for the period(s) presented.

We believe that the non-GAAP financial measures presented in this earnings release facilitate meaningful period-to-period comparisons and provide a baseline for the evaluation of future results.

PRESS RELEASE



Adjusted EBITDA expenses, adjusted EBITDA, adjusted net income, adjusted EPS, adjusted tax rate, Capex, free cash flow and organic operating revenue growth are not defined in the same manner by all companies and may not be comparable to similarly titled non-GAAP financial measures of other companies. These measures can differ significantly from company to company depending on, among other things, long-term strategic decisions regarding capital structure, the tax jurisdictions in which companies operate and capital investments. Accordingly, the Company's computation of these measures may not be comparable to similarly titled measures computed by other companies.

Notes Regarding Adjusting for the Impact of Foreign Currency Exchange Rate Fluctuations

Foreign currency exchange rate fluctuations reflect the difference between the current period results as reported compared to the current period results recalculated using the foreign currency exchange rates in effect for the comparable prior period. While operating revenues adjusted for the impact of foreign currency fluctuations includes asset-based fees that have been adjusted for the impact of foreign currency fluctuations, the underlying AUM, which is the primary component of asset-based fees, is not adjusted for foreign currency fluctuations. More than three-fifths of the AUM are invested in securities denominated in currencies other than the U.S. dollar, and accordingly, any such impact is excluded from the disclosed foreign currency-adjusted variances.



Table 2: Condensed Consolidated Statements of Income (unaudited)

In thousands, except per share data Sep. 30, 2020 Sep. 30, 2019 YoY % Change Change Change Change Change Change Change Sep. 30, 2019 Sep. 30, 2019 Operating revenues \$ 425,333 \$ 394,251 7.9 % \$ 1,251,729 \$ 1,151,190 Operating expenses: Cost of revenues 70,704 70,486 0.3 % 215,769 224,807 Selling and marketing 52,668 52,107 1.1 % 159,834 159,812 Research and development 24,901 24,310 2.4 % 73,997 71,234 General and administrative 27,613 26,559 4.0 % 86,755 80,434 Amortization of intangible assets 14,333 12,361 16.0 % 42,171 36,167 Depreciation and amortization of property, Temperature characteristics 14,333 12,361 16.0 % 42,171 36,167	(4.0%) -% 3.9% 7.9% 16.6%
Operating revenues \$ 425,333 \$ 394,251 7.9% \$ 1,251,729 \$ 1,151,190 Operating expenses: Cost of revenues 70,704 70,486 0.3% 215,769 224,807 Selling and marketing 52,668 52,107 1.1% 159,834 159,812 Research and development 24,901 24,310 2.4% 73,997 71,234 General and administrative 27,613 26,559 4.0% 86,755 80,434 Amortization of intangible assets 14,333 12,361 16.0% 42,171 36,167	8.7% (4.0%) -% 3.9% 7.9% 16.6%
Operating expenses: 70,704 70,486 0.3% 215,769 224,807 Selling and marketing 52,668 52,107 1.1% 159,834 159,812 Research and development 24,901 24,310 2.4% 73,997 71,234 General and administrative 27,613 26,559 4.0% 86,755 80,434 Amortization of intangible assets 14,333 12,361 16.0% 42,171 36,167	(4.0%) -% 3.9% 7.9% 16.6%
Cost of revenues 70,704 70,486 0.3% 215,769 224,807 Selling and marketing 52,668 52,107 1.1% 159,834 159,812 Research and development 24,901 24,310 2.4% 73,997 71,234 General and administrative 27,613 26,559 4.0% 86,755 80,434 Amortization of intangible assets 14,333 12,361 16.0% 42,171 36,167	-% 3.9% 7.9% 16.6%
Selling and marketing 52,668 52,107 1.1% 159,834 159,812 Research and development 24,901 24,310 2.4% 73,997 71,234 General and administrative 27,613 26,559 4.0% 86,755 80,434 Amortization of intangible assets 14,333 12,361 16.0% 42,171 36,167	-% 3.9% 7.9% 16.6%
Research and development 24,901 24,310 2.4% 73,997 71,234 General and administrative 27,613 26,559 4.0% 86,755 80,434 Amortization of intangible assets 14,333 12,361 16.0% 42,171 36,167	3.9% 7.9% 16.6%
General and administrative 27,613 26,559 4.0% 86,755 80,434 Amortization of intangible assets 14,333 12,361 16.0% 42,171 36,167	7.9% 16.6%
Amortization of intangible assets 14,333 12,361 16.0% 42,171 36,167	16.6%
· · · · · · · · · · · · · · · · · · ·	
Depreciation and amortization of property,	
equipment and leasehold improvements 7,494 7,209 4.0% 22,524 22,464	0.3%
Total operating expenses(1) 197,713 193,032 2.4% 601,050 594,918	1.0%
Operating income 227,620 201,219 13.1% 650,679 556,272	17.0%
Interest income (475) (3,673) (87.1%) (4,729) (11,104)) (57.4%)
Interest expense 37,536 35,922 4.5% 118,994 107,752	, , ,
Other expense (income) 1,516 222 n/m 45,355 2,839	
Other expense (income), net 38,577 32,471 18.8% 159,620 99,487	
Income before provision for income taxes 189,043 168,748 12.0% 491,059 456,785	7.5%
Provision for income taxes 6,685 31,765 (79.0%) 45,453 15,920	185.5%
Net income \$ 182,358 \$ 136,983 \$ 33.1% \$ 445,606 \$ 440,865	
Earnings per basic common share <u>\$ 2.18</u> <u>\$ 1.62</u> 34.6% <u>\$ 5.30</u> <u>\$ 5.21</u>	1.7%
Earnings per diluted common share \$ 2.16 \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	2.1%
Weighted average shares outstanding used in computing earnings per share:	
Basic 83,602 84,765 (1.4%) 84,044 84,591	(0.6%)
Diluted 84,479 85,550 (1.3%) 84,789 85,533	(0.9%)

n/m: not meaningful.

⁽¹⁾ Includes stock-based compensation expense of \$12.0 million and \$10.6 million for the three months ended Sep. 30, 2020 and Sep. 30, 2019, respectively. Includes stock-based compensation expense of \$43.3 million and \$32.6 million for the nine months ended Sep. 30, 2020 and Sep. 30, 2019, respectively.



Table 3: Selected Balance Sheet Items (unaudited)

	As of						
	Sep. 30,	Dec. 31,					
In thousands	2020	2019					
Cash and cash equivalents	\$1,302,858	\$1,506,567					
Accounts receivable, net of allowances	\$429,804	\$499,268					
Deferred revenue	\$531,487	\$574,656					
Long-term debt(1)	\$3,365,783	\$3,071,926					

⁽¹⁾ Consists of gross long-term debt, net of deferred financing fees. Gross long-term debt was \$3,400.0 million at Sep. 30, 2020 and \$3,100.0 million at Dec. 31, 2019.

Table 4: Selected Cash Flow Items (unaudited)

		Thr	ee N	Months Ende	d	Nine Months Ended				
		Sep. 30,		Sep. 30,	YoY %	Sep. 30,	Sep. 30,	YoY %		
In thousands		2020		2019	Change	2020	2019	Change		
Net cash provided by operating activities	\$	199,795	\$	188,535	6.0%	\$ 575,181	\$ 465,880	23.5%		
Net cash used in investing activities		(11,725)		(14,765)	(20.6%)	(224,899)	(35,292)	n/m		
Net cash used in financing activities		(274,433)		(58,766)	n/m	(549,484)	(450,315)	22.0%		
Effect of exchange rate changes Net increase (decrease) in cash and cash		4,244		(4,971)	185.4%	(4,507)	(3,299)	(36.6%)		
equivalents	\$	(82,119)	\$	110,033	(174.6%)	<u>\$(203,709</u>)	<u>\$ (23,026)</u>	n/m		

n/m: not meaningful.



Table 5: Operating Results by Segment and Revenue Type (unaudited)

	Thre	ee M	onths Ended			Nin	e M	onths Ended	
	• •	,	• •	YoY %	;	• '			YoY %
	.020		2019	Change		2020		2019	Change
٨	146 207	<u> </u>	100 400	0.7%	٨	401 (01	٨	202 222	0.00
\$		\$	•		\$	-	\$		9.8%
	•		•			•		•	8.7%
							_		45.4%
	-		•			•		•	10.3%
		_			_		_		1.3%
\$		\$		9.6%	\$		\$		13.7%
	76.2%		74.8%			75.1%		72.9%	
	Thre	ee M	onths Ended				е М	onths Ended	
	•	,	Sep. 30,	YoY %	;	Sep. 30,		Sep. 30,	YoY %
2	2020		2019	Change		2020		2019	Change
\$	126,251	\$	122,120	3.4%	\$	376,505	\$	363,929	3.5%
	2,086		1,483	40.7%		4,903		4,790	2.4%
	128,337		123,603	3.8%		381,408		368,719	3.4%
	83,281		85,806	(2.9%)		253,868		255,453	(0.6%
\$	45,056	\$	37,797	19.2%	\$	127,540	\$	113,266	12.6%
	35.1%		30.6%			33.4%		30.7%	
	Thre	ee M	onths Ended			Nin	е М	onths Ended	
Se	р. 30,	,	Sep. 30,	YoY %	-;	Sep. 30,		Sep. 30,	YoY %
2	2020		2019	Change		2020		2019	Change
\$	40,552	\$	32,585	24.4%	\$	119,363	\$	102,470	16.5%
	753		636	18.4%		3,103		2,251	37.8%
	41,305		33,221	24.3%		122,466		104,721	16.9%
	31,634		27,909	13.3%		96,195		81,501	18.0%
\$	9,671	\$	5,312	82 1%	\$	26,271	\$	23,220	13.1%
				02.170					
	23.4%		16.0%	02.170		21.5%		22.2%	
		ee M		02.176			e M	22.2% onths Ended	
Se			16.0%	YoY %					YoY %
	Thre		16.0%			Nin		onths Ended	YoY % Change
	Thre		16.0% onths Ended Sep. 30,	YoY %		Nin Sep. 30,		onths Ended Sep. 30,	
	Thre		16.0% onths Ended Sep. 30,	YoY %	\$	Nin Sep. 30,		onths Ended Sep. 30,	
	Thro p. 30, 2020	_	16.0% conths Ended Sep. 30, 2019	YoY % Change	_	Nin Sep. 30, 2020		onths Ended Sep. 30, 2019	Change
	Throp. 30, 2020	_	16.0% conths Ended Sep. 30, 2019 288,108	YoY % Change	_	Nin Sep. 30, 2020		onths Ended Sep. 30, 2019 859,621	<u>Change</u> 7.9%
	Throp. 30, 2020 313,190 100,371	_	16.0% conths Ended Sep. 30, 2019 288,108 96,013	YoY % Change 8.7% 4.5%	_	Nin Sep. 30, 2020 927,499 288,642		onths Ended Sep. 30, 2019 859,621 265,554	7.9 % 8.7 % 36.8 %
	Thro p. 30, 2020 313,190 100,371 11,772	_	16.0% conths Ended Sep. 30, 2019 288,108 96,013 10,130	YoY % Change 8.7% 4.5% 16.2%	_	Nin Sep. 30, 2020 927,499 288,642 35,588		859,621 265,554 26,015	7.9% 8.7% 36.8% 8.7%
	Throp. 30, 2020 313,190 100,371 11,772 425,333 175,886	_	16.0% conths Ended Sep. 30, 2019 288,108 96,013 10,130 394,251 173,462	YoY % Change 8.7% 4.5% 16.2% 7.9% 1.4%	\$	Nin Sep. 30, 2020 927,499 288,642 35,588 1,251,729 536,355		859,621 265,554 26,015 1,151,190 520,898	7.9% 8.7% 36.8% 8.7% 3.0%
\$	Throp. 30, 2020 313,190 100,371 11,772 425,333	\$	16.0% conths Ended Sep. 30, 2019 288,108 96,013 10,130 394,251	YoY % Change 8.7% 4.5% 16.2% 7.9%	_	Nin Sep. 30, 2020 927,499 288,642 35,588 1,251,729	\$	859,621 265,554 26,015 1,151,190	7.9 % 8.7%
	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 146,387 100,371 8,933 255,691 60,971 \$ 194,720 76.2% Three Sep. 30, 2020 \$ 126,251 2,086 128,337 83,281 \$ 45,056 35.1% Three Sep. 30, 2020 \$ 40,552 753 41,305 31,634	Sep. 30, 2020 \$ 146,387	\$ 146,387 \$ 133,403 100,371 96,013 8,933 8,011 255,691 237,427 60,971 59,747 \$ 194,720 \$ 177,680 76.2% 74.8% Three Months Ended Sep. 30, 2019 \$ 126,251 \$ 122,120 2,086 1,483 128,337 123,603 83,281 85,806 \$ 45,056 \$ 37,797 35.1% 30.6% Three Months Ended Sep. 30, 2019 \$ 40,552 \$ 32,585 753 636 41,305 33,221 31,634 27,909	Sep. 30, 2020 Sep. 30, 2019 YoY % Change \$ 146,387 \$ 133,403 9.7% 96,013 100,371 96,013 4.5% 8,933 8,933 8,011 11.5% 7.7% 60,971 59,747 2.0% 9.6% 74.8% Three Months Ended Sep. 30, YoY % Change \$ 126,251 \$ 122,120 3.4% 40.7% 128,337 128,337 123,603 3.8% 32.81 85,806 (2.9%) 37,797 19.2% 35.1% 30.6% Three Months Ended Sep. 30, YoY % Change Three Months Ended Sep. 30, YoY % Change 40,552 \$ 32,585 24.4% 753 636 18.4% 41,305 33,221 24.3% 31,634 27,909 13.3%	Sep. 30, 2020 Sep. 30, 2019 YoY % Change \$ 146,387 \$ 133,403 9.7% \$ 100,371 96,013 4.5% 4.5% 8,933 8,011 11.5% 255,691 237,427 7.7% 60,971 59,747 2.0% \$ 194,720 \$ 177,680 9.6% \$ 74.8% Three Months Ended Sep. 30, YoY % Change \$ 126,251 \$ 122,120 3.4% \$ 2,086 1,483 40.7% 40.7% 40.7% 40.7% 123,603 3.8% 83,281 85,806 (2.9%) \$ 45,056 \$ 37,797 19.2% \$ 35.1% 30.6% \$ 2020 \$ 2019 Change \$ 40,552 \$ 32,585 24.4% \$ 41,305 33,221 24.3% 41,305 33,221 24.3% 31,634 27,909 13.3%	Sep. 30, 2020 Sep. 30, 2019 YoY % Change Sep. 30, 2020 \$ 146,387 \$ 133,403 9.7% \$ 431,631 \$ 100,371 96,013 4.5% 288,642 8,933 8,011 11.5% 27,582 255,691 237,427 7.7% 747,855 60,971 59,747 2.0% 186,292 \$ 194,720 \$ 177,680 9.6% \$ 561,563 76.2% 74.8% 75.1% Three Months Ended Nin Sep. 30, 2020 2019 Change 2020 \$ 126,251 \$ 122,120 3.4% \$ 376,505 2,086 1,483 40.7% 4,903 128,337 123,603 3.8% 381,408 83,281 85,806 (2.9%) 253,868 \$ 45,056 \$ 37,797 19.2% \$ 127,540 35.1% 30.6% \$ 127,540 30.6% \$ 2020 \$ 127,540 30.6% \$ 2020 \$ 2020 \$ 40,552 <	Sep. 30, 2020 Sep. 30, 2019 YoY % Change Sep. 30, 2020 \$ 146,387 \$ 133,403 9.7% \$ 431,631 \$ 100,371 96,013 4.5% 288,642 28,933 8,011 11.5% 27,582 28,622 28,622 28,622 28,622 28,622 28,622 28,622 28,623 28,76,505 \$1,483 <td< td=""><td>Sep. 30, 2020 Sep. 30, 2019 YoY % Change Sep. 30, 2020 Sep. 30, 2019 \$ 146,387 \$ 133,403 9.7% \$ 431,631 \$ 393,222 \$ 100,371 96,013 4.5% 288,642 265,554 8,933 8,011 11.5% 27,582 18,974 255,691 237,427 7.7% 747,855 677,750 60,971 59,747 2.0% 186,292 183,944 \$ 194,720 \$ 177,680 9.6% \$ 561,563 \$ 493,806 76.2% 74.8% 75.1% 72.9% Three Months Ended Nime Months Ended Sep. 30, 2020 2019 2020 2019 \$ 126,251 \$ 122,120 3.4% \$ 376,505 \$ 363,929 2,086 1,483 40.7% 4,903 4,790 128,337 123,603 3.8% 381,408 368,719 83,281 85,806 (2.9%) 253,868 255,453 \$ 45,056 \$ 37,797 19.2%</td></td<>	Sep. 30, 2020 Sep. 30, 2019 YoY % Change Sep. 30, 2020 Sep. 30, 2019 \$ 146,387 \$ 133,403 9.7% \$ 431,631 \$ 393,222 \$ 100,371 96,013 4.5% 288,642 265,554 8,933 8,011 11.5% 27,582 18,974 255,691 237,427 7.7% 747,855 677,750 60,971 59,747 2.0% 186,292 183,944 \$ 194,720 \$ 177,680 9.6% \$ 561,563 \$ 493,806 76.2% 74.8% 75.1% 72.9% Three Months Ended Nime Months Ended Sep. 30, 2020 2019 2020 2019 \$ 126,251 \$ 122,120 3.4% \$ 376,505 \$ 363,929 2,086 1,483 40.7% 4,903 4,790 128,337 123,603 3.8% 381,408 368,719 83,281 85,806 (2.9%) 253,868 255,453 \$ 45,056 \$ 37,797 19.2%



Table 6: Sales and Retention Rate by Segment (unaudited)(1)

		Three Mon	ths End	Nine Months Ended				
	- (Sep. 30,	5	Sep. 30,		Sep. 30,	,	Sep. 30,
In thousands		2020		2019		2020		2019
Index	•	10710		17.550		50.070		E 4 400
New recurring subscription sales Subscription cancellations	\$	18,743	\$	17,553	\$	58,073 (10,590)	\$	54,408
Net new recurring subscription sales	\$	(7,050) 11,693	\$	(5,066) 12,487	\$ \$	(19,589) 38,484	\$	(13,033) 41,375
•			<u> </u>				<u> </u>	
Non-recurring sales	\$	10,001	\$	9,029	\$	30,734	\$	20,092
Total gross sales	<u>\$</u> \$	28,744	\$	26,582	\$	88,807	\$	74,500
Total Index net sales	<u>\$</u>	21,694	\$	21,516	\$	69,218	\$	61,467
Index Retention Rate		95.0%		96.0%		95.3%		96.5%
Analytics								
New recurring subscription sales	\$	15,229	\$	15,285	\$	41,426	\$	41,705
Subscription cancellations	-	(8,211)		(7,854)	\$	(27,008)		(22,720)
Net new recurring subscription sales	\$	7,018	\$	7,431	\$_	14,418	\$	18,985
Non-recurring sales	<u>\$</u> \$	2,562	\$	4,876	\$	7,486	\$	10,084
Total gross sales	\$	17,791	\$	20,161	\$	48,912	\$	51,789
Total Analytics net sales	\$	9,580	\$	12,307	\$	21,904	\$	29,069
Analytics Retention Rate		93.8%		93.6%		93.2%		93.8%
All Other								
New recurring subscription sales	\$	9,344	\$	7,495	\$	29,861	\$	22,724
Subscription cancellations		(1,871)		(1,002)	\$	(6,167)		(4,179)
Net new recurring subscription sales	\$	7,473	\$	6,493	\$	23,694	\$	18,545
Non-recurring sales	<u>\$</u>	247	\$	487	\$	1,852	\$	1,571
Total gross sales	\$	9,591	\$	7,982	\$	31,713	\$	24,295
Total All Other net sales	\$	7,720	\$_	6,980	\$	25,546	\$_	20,116
All Other Retention Rate		95.1%		96.8%		94.6%		95.5%
Consolidated								
New recurring subscription sales	\$	43,316	\$	40,333	\$	129,360	\$	118,837
Subscription cancellations		(17,132)		(13,922)		(52,764)		(39,932)
Net new recurring subscription sales	\$	26,184	\$	26,411	\$	76,596	\$	78,905
Non-recurring sales	<u>\$</u> \$	12,810	\$	14,392	\$\$	40,072	\$	31,747
Total gross sales	\$	56,126	\$_	54,725	\$_	169,432	\$_	150,584
Total net sales	\$	38,994	\$	40,803	\$	116,668	\$	110,652
Total Retention Rate		94.5%		95.0%		94.3%		95.2%

⁽¹⁾ See "Notes Regarding the Use of Operating Metrics" for details regarding the definition of new recurring subscription sales, subscription cancellations, net new recurring subscription sales, non-recurring sales, total gross sales, total net sales and Retention Rate.



Table 7: AUM in Equity ETFs Linked to MSCI Indexes (unaudited)(1)(2)(3)

	Three Months Ended										Nine Months Ended			
In billions		ep. 30, 2020		ıne 30, 2020		lar. 31, 2020		ec. 31, 2019		ep. 30, 2019		ep. 30, 2020		ep. 30, 2019
Beginning Period AUM in equity ETFs linked to		2020		2020		2020		2017		2017		2020	_	2017
MSCI indexes	\$	825.4	\$	709.5	\$	934.4	\$	815.0	\$	819.3	\$	934.4	\$	695.6
Market Appreciation/(Depreciation)		57.0		117.4		(216.5)		63.5		(9.2)		(42.1)		84.0
Cash Inflows		26.5		(1.5)		(8.4)		55.9		4.9		16.6		35.4
Period-End AUM in equity ETFs linked to MSCI indexes	\$	908.9	\$	825.4	\$	709.5	\$	934.4	\$	815.0	\$	908.9	\$	815.0
Period Average AUM in equity ETFs linked to MSCI indexes	\$	893.4	\$	776.9	\$	877.1	\$	869.1	\$	810.9	\$	849.1	\$	796.1
Period-End Basis Point Fee(4)		2.67		2.67		2.71		2.82		2.81		2.67		2.81

⁽¹⁾ The historical values of the AUM in equity ETFs linked to our indexes as of the last day of the month and the monthly average balance can be found under the link "AUM in equity ETFs Linked to MSCI Indexes" on our Investor Relations homepage at http://ir.msci.com. Information contained on our website is not incorporated by reference into this Press Release or any other report filed with the SEC. The AUM in equity ETFs also includes AUM in Exchange Traded Notes, the value of which is less than 1.0% of the AUM amounts presented.

Table 8: Run Rate by Segment and Type (unaudited)(1)

In thousands		Sep. 30, 2020		Sep. 30, 2019	YoY % Change			
Index								
Recurring subscriptions	\$	598,799	\$	544,059	10.1%			
Asset-based fees		401,196		356,013	12.7%			
Index Run Rate		999,995		900,072	11.1%			
Analytics Run Rate		544,315		509,261	6.9%			
All Other Run Rate		175,243		141,283	24.0%			
Total Run Rate	\$	1,719,553	\$	1,550,616	10.9%			
Total recurring subscriptions	\$	1,318,357	\$	1,194,603	10.4%			
Total asset-based fees		401,196		356,013	12.7%			
Total Run Rate	\$	1,719,553	\$	1,550,616	10.9%			

⁽¹⁾ See "Notes Regarding the Use of Operating Metrics" for details regarding the definition of Run Rate.

⁽²⁾ The values for periods prior to April 26, 2019 were based on data from Bloomberg and MSCI, while the values for periods on or after April 26, 2019 were based on data from Refinitiv and MSCI. De minimis amounts of data are reported on a delayed basis.

⁽³⁾ The value of AUM in equity ETFs linked to MSCI indexes is calculated by multiplying the equity ETFs net asset value by the number of shares outstanding.

⁽⁴⁾ Based on period-end Run Rate for equity ETFs linked to MSCI indexes using period-end AUM.



Table 9: Reconciliation of Adjusted EBITDA to Net Income (unaudited)

	Three Mor	nths Er	Nine Months Ended				
Sep. 30, 2020		Sep. 30, 2019		•	Sep. 30, 2020	Sep. 30, 2019	
\$	194,720	\$	177,680	\$	561,563	\$	493,806
	45,056		37,797		127,540		113,266
	9,671		5,312		26,271		23,220
	249,447		220,789		715,374		630,292
	_		_		_		15,389
	14,333		12,361		42,171		36,167
	7,494		7,209		22,524		22,464
	227,620		201,219		650,679		556,272
	38,577		32,471		159,620		99,487
	6,685		31,765		45,453		15,920
\$	182,358	\$	136,983	\$	445,606	\$	440,865
		Sep. 30, 2020 \$ 194,720 45,056 9,671 249,447 - 14,333 7,494 227,620 38,577 6,685	Sep. 30, 2020 \$ 194,720 \$ 45,056 9,671 249,447	2020 2019 \$ 194,720 \$ 177,680 45,056 37,797 9,671 5,312 249,447 220,789 — — 14,333 12,361 7,494 7,209 227,620 201,219 38,577 32,471 6,685 31,765	Sep. 30, Sep. 30,	Sep. 30, Sep. 30, Sep. 30, Sep. 30, \$ 194,720 \$ 177,680 \$ 561,563 \$ 45,056 37,797 127,540 \$ 9,671 5,312 26,271 249,447 220,789 715,374 - - - 14,333 12,361 42,171 7,494 7,209 22,524 227,620 201,219 650,679 38,577 32,471 159,620 6,685 31,765 45,453	Sep. 30, Sep. 30, Sep. 30, Sep. 30, Sep. 30, 2020 \$ 194,720 \$ 177,680 \$ 561,563 \$ 45,056 37,797 127,540 \$ 26,271 26,271 26,271 26,271 249,447 220,789 715,374

Table 10: Reconciliation of Net Income and Diluted EPS to Adjusted Net Income and Adjusted EPS (unaudited)

		Three Mor	ths En	ded	Nine Months Ended				
	5	Sep. 30,	,	Sep. 30,		Sep. 30,		Sep. 30,	
In thousands, except per share data		2020	2019		2020		2019		
Net income	\$	182,358	\$	136,983	\$	445,606	\$	440,865	
Plus: Amortization of acquired intangible assets and									
equity method investment basis difference		9,515		8,616		27,885		25,995	
Plus: Multi-Year PSU payroll tax expense		_		_		_		15,389	
Less: Discrete excess tax benefit related to									
Multi-Year PSU vesting		_		_		_		(66,581)	
Plus: Debt extinguishment costs associated with the									
2024 and 2025 Senior Notes Redemptions		_		_		44,930		_	
Less: Tax Reform adjustments		(5,497)		_		(6,256)		_	
Less: Income tax effect		(532)		(1,702)		(14,483)		(7,474)	
Adjusted net income	\$	185,844	\$	143,897	\$	497,682	\$	408,194	
Diluted EPS	\$	2.16	\$	1.60	\$	5.26	\$	5.15	
Plus: Amortization of acquired intangible assets and									
equity method investment basis difference		0.11		0.10		0.33		0.30	
Plus: Multi-Year PSU payroll tax expense		_		_		_		0.18	
Less: Discrete excess tax benefit related to									
Multi-Year PSU vesting		_		_		_		(0.78)	
Plus: Debt extinguishment costs associated with the									
2024 and 2025 Senior Notes Redemptions		_		_		0.53		_	
Less: Tax Reform adjustments		(0.07)		_		(0.07)		_	
Less: Income tax effect		<u> </u>		(0.02)		(0.18)		(0.08)	
Adjusted EPS	\$	2.20	\$	1.68	\$	5.87	\$	4.77	



Table 11: Reconciliation of Adjusted EBITDA Expenses to Operating Expenses (unaudited)

		Three Mo	nths Ended Nine Months Ended			Months Ended			Nine Months Ende			Full-Year
	S	Sep. 30,	9	Sep. 30,		Sep. 30,	;	Sep. 30,	2020			
In thousands		2020		2019		2020		2019	Outlook(1)			
Index adjusted EBITDA expenses	\$	60,971	\$	59,747	\$	186,292	\$	183,944				
Analytics adjusted EBITDA expenses		83,281		85,806		253,868		255,453				
All Other adjusted EBITDA expenses		31,634		27,909		96,195		81,501				
Consolidated adjusted EBITDA expenses		175,886		173,462		536,355		520,898	\$710,000 - \$730,000			
Multi-Year PSU payroll tax expense		_		_		_		15,389				
Amortization of intangible assets		14,333		12,361		42,171		36,167				
Depreciation and amortization of property,									~\$90,000			
equipment and leasehold improvements		7,494		7,209		22,524		22,464				
Total operating expenses	\$	197,713	\$	193,032	\$	601,050	\$	594,918	\$800,000 - \$820,000			

⁽¹⁾ We have not provided a full line-item reconciliation for adjusted EBITDA expenses to total operating expenses for this future period because we do not provide guidance on the individual reconciling items between total operating expenses and adjusted EBITDA expenses.

Table 12: Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow (unaudited)

	Three Mor	ıths	Ended		Nine Mon	ths E	Ended	Full-Year
In thousands	Sep. 30, 2020		Sep. 30, 2019	•	Sep. 30, 2020		Sep. 30, 2019	2020 Outlook(1)
Net cash provided by operating activities	\$ 199,795	\$	188,535	\$	575,181	\$	465,880	\$705,000 - \$750,000
Capital expenditures	(4,555)		(7,782)		(12,152)		(17,216)	
Capitalized software development costs	 (7,170)		(6,983)		(21,931)		(18,086)	
Capex	(11,725)		(14,765)		(34,083)		(35,302)	(\$55,000 - \$50,000)
Free cash flow	\$ 188,070	\$	173,770	\$	541,098	\$	430,578	\$650,000 - \$700,000

⁽¹⁾ We have not provided a line-item reconciliation for free cash flow to net cash from operating activities for this future period because we do not provide guidance on the individual reconciling items between net cash from operating activities and free cash flow.

Table 13: Reconciliation of Effective Tax Rate to Adjusted Tax Rate (unaudited)

	Three Mont	hs Ended	Nine Months Ended			
	Sep. 30,	Sep. 30, Sep. 30,		Sep. 30,		
	2020	2019	2020	2019		
Effective tax rate	3.5%	18.8%	9.3%	3.5%		
Tax Reform impact on effective tax rate	2.9%	-%	1.2%	-%		
Multi-Year PSU impact on effective tax rate	%	<u>-%</u>	_%	14.6%		
Adjusted tax rate	6.4%	18.8%	10.5%	18.1%		



Table 14: Third Quarter 2020 Reconciliation of Operating Revenue Growth to Organic Operating Revenue Growth (unaudited)

	Comparison of the Three Months Ended September 30, 2020 and 2019									
		Non-Recurring								
	Total	Subscription	Asset-Based Fees	Revenues						
Index	Change Percentage	Change Percentage	Change Percentage	Change Percentage						
Operating revenue growth	7.7%	9.7%	4.5%	11.5%						
Impact of acquisitions and divestitures	-%	-%	-%	-%						
Impact of foreign currency exchange rate										
fluctuations	(0.1%)	-%	-%	-%						
Organic operating revenue growth	7.6%	9.7%	4.5%	11.5%						
		Recurring		Non-Recurring						
	Total	Subscription	Asset-Based Fees	Revenues						
Analytics	Change Percentage	Change Percentage	Change Percentage	Change Percentage						
Operating revenue growth	3.8%	3.4%	—%	40.7%						
Impact of acquisitions and divestitures	—%	-%	-%	-%						
Impact of foreign currency exchange rate										
fluctuations	-%	(0.1%)	-%	(0.2%)						
Organic operating revenue growth	3.8%	3.3%		40.5%						
organic operating revenue grown										
		Recurring		Non-Recurring						
	Total	Subscription	Asset-Based Fees	Revenues						
All Other	Change Percentage	Change Percentage	Change Percentage	Change Percentage						
Operating revenue growth	24.3%	24.4%	-%	18.4%						
Impact of acquisitions and divestitures	(2.1%)	(1.4%)	-%	(35.2%)						
Impact of foreign currency exchange rate										
fluctuations	(3.6%)	(3.7%)	_%	(0.7%)						
Organic operating revenue growth	18.6%	19.3%		(17.5%)						
		Recurring		Non-Recurring						
	Total	Subscription	Asset-Based Fees	Revenues						
Consolidated	Change Percentage	Change Percentage	Change Percentage	Change Percentage						
Operating revenue growth	7.9%	8.7%	4.5%	16.2%						
Impact of acquisitions and divestitures	(0.2%)	(0.2%)	-%	(2.2%)						
Impact of foreign currency exchange rate										
fluctuations	(0.4%)	(0.4%)		(0.1%)						
Organic operating revenue growth	7.3%	8.1%	4.5%	13.9%						



Table 15: Nine Months 2020 Reconciliation of Operating Revenue Growth to Organic Operating Revenue Growth (unaudited)

	Comparison of the Nine Months Ended September 30, 2020 and 2019								
		Recurring		Non-Recurring					
	Total	Subscription	Asset-Based Fees	Revenues					
Index	Change Percentage	Change Percentage	Change Percentage	Change Percentage					
Operating revenue growth	10.3%	9.8%	8.7%	45.4%					
Impact of acquisitions and divestitures	-%	-%	-%	-%					
Impact of foreign currency exchange rate									
fluctuations	-%	(0.1%)	-%	-%					
Organic operating revenue growth	10.3%	9.7%	8.7%	45.4%					
		Recurring		Non-Recurring					
	Total	Subscription	Asset-Based Fees	Revenues					
Analytics	Change Percentage	Change Percentage	Change Percentage	Change Percentage					
Operating revenue growth	3.4%	3.5%	-%	2.4%					
Impact of acquisitions and divestitures	-%	-%	-%	-%					
Impact of foreign currency exchange rate									
fluctuations		(0.1%)	_%	(0.3%)					
Organic operating revenue growth	3.4%	3.4%	_%	2.1%					
		Recurring		Non-Recurring					
	Total	Subscription	Asset-Based Fees	Revenues					
All Other	Change Percentage	Change Percentage	Change Percentage	Change Percentage					
Operating revenue growth	16.9%	16.5%	-%	37.8%					
Impact of acquisitions and divestitures	(1.2%)	(0.9%)	-%	(16.6%)					
Impact of foreign currency exchange rate									
fluctuations	0.3%	0.3%	%	0.6%					
Organic operating revenue growth	16.0%	15.9%		21.8%					
	Total	Recurring Subscription	Asset-Based Fees	Non-Recurring Revenues					
Consolidated	Change Percentage	Change Percentage	Change Percentage	Change Percentage					
Operating revenue growth	8.7%	7.9%	8.7%	36.8%					
Impact of acquisitions and divestitures	(0.1%)	(0.1%)	-%	(1.4%)					
Impact of foreign currency exchange rate	(/	, ,		, ,					
fluctuations	-%	-%	-%	(0.1%)					
Organic operating revenue growth	8.6%	7.8%	8.7%	35.3%					
3 1 1 1 3 1 1 1 3 1 1									