UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 7, 2010

MSCI Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 001-33812 (Commission File Number) 13-4038723 (IRS Employer Identification No.)

88 Pine Street, New York, NY 10005 (Address of principal executive offices)

10005 (Zip Code)

(212) 804-3900 (Registrant's telephone number, including area code)

NOT APPLICABLE

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following

rovis	ions (see General Instruction A.2. below):
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 2.02 Results of Operations and Financial Condition.

On January 7, 2010, MSCI Inc. (the "Registrant") released financial information with respect to its fiscal year and fourth quarter ended November 30, 2009. A copy of the press release containing this information is annexed as Exhibit 99.1 to this Report.

The Registrant's press release contains certain non-GAAP financial measures. A reconciliation of these non-GAAP financial measures to the comparable GAAP financial measures is also contained in Exhibit 99.1.

The information furnished under Item 2.02 of this Report, including Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), as amended, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
LAINUIL 110.	Description

Exhibit 99.1

Press release of the Registrant dated January 7, 2010 containing financial information for the fiscal year and fourth quarter ended November 30, 2009.

SIGNATURE

Pursuant to the requirements of the Exchange Act, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MSCI Inc.

Date: January 7, 2010 By: /s/ Henry A. Fernandez

Name: Henry A. Fernandez

Title: Chief Executive Officer, President and Chairman



www.mscibarra.com

MSCI Inc. Reports Record Fourth Quarter and Fiscal Year 2009 Financial Results

New York – January 7, 2010 – MSCI Inc. (NYSE: MXB), a leading global provider of investment decision support tools, including indices and portfolio risk and performance analytics, today announced results for the fourth quarter and fiscal year ended November 30, 2009.

(Note: Percentage changes are referenced to the comparable period in fiscal year 2008, unless otherwise noted.)

- Operating revenues increased 10.6% to \$118.8 million in fourth quarter 2009 and increased 2.8% to \$442.9 million in fiscal year 2009.
- Adjusted EBITDA increased 22.0% to a record \$59.3 million in fourth quarter 2009 for an adjusted EBITDA margin of 49.9% and increased 10.4% to \$215.1 million for an adjusted EBITDA margin of 48.6% in fiscal year 2009. See Tables 8 and 12 each titled "Reconciliation of Adjusted EBITDA to Net Income."
- Net income increased 91.3% to \$24.5 million, or \$0.24 per diluted share, in fourth quarter 2009 for a net income margin of 20.7% and increased 19.8% to \$81.8 million in fiscal year 2009 for a net income margin of 18.5%.

Henry A. Fernandez, Chairman and CEO, said "We delivered record fourth quarter and fiscal year financial results. We are especially pleased with our ability to generate growth in both revenue and adjusted EBITDA in fiscal 2009 which was a period of unprecedented volatility and turbulence in financial markets throughout the world. In the fourth quarter, we experienced double-digit growth in both revenues and adjusted EBITDA largely reflecting strength in our asset based fees and disciplined expense management."

"As our fiscal year came to a close, we continued to see stabilization in our subscription business. In the fourth quarter, new subscription sales continued to recover, albeit at a modest pace, and our retention rate increased sequentially. The sequential improvement in the retention rate is particularly encouraging as it was a break from the typical seasonal pattern in which the fourth quarter retention rate is down from the third quarter. Looking at 2010, we are cautiously optimistic about the unfolding recovery in our end markets and, as such, we will be making additional investments in our business in order to launch new products and position ourselves to better serve our clients. We expect this investment spending will accelerate our revenue growth over the medium and longer term," added Mr. Fernandez.

Selected Financial Information

Table 1a

MSCI Inc.
Selected Income Statement Items (unaudited)

		Three Mor	iths I	Ended		Fiscal Ye	nded		
		Novem	ber 3	30,		Novem	30,		
In thousands, except per share data		2009		2008	Change	2009		2008	Change
Operating revenues	\$	118,790	\$	107,416	10.6%	\$ 442,948	\$	430,961	2.8%
Operating expenses	\$	75,034	\$	77,214	(2.8%)	\$ 291,956	\$	295,171	(1.1%)
Net income	\$	24,535	\$	12,825	91.3%	\$ 81,801	\$	68,268	19.8%
% Margin		20.7%)	11.9%		18.5%)	15.8%	
Diluted EPS	\$	0.24	\$	0.13	84.6%	\$ 0.80	\$	0.67	19.4%
Adjusted EBITDA ¹ \$ 59,262 \$			48,590	22.0%	\$ 215,074	\$	194,845	10.4%	
% Margin		49.9%)	45.2%		48.6%)	45.2%	

¹ See Tables 8 and 12 each titled "Reconciliation of Adjusted EBITDA to Net Income" and information about the use of non-GAAP financial information provided under "Notes Regarding the Use of Non-GAAP Financial Measures."



Table 1b

MSCI Inc. Selected Balance Sheet Items (unaudited)

		As of							
	N	November Novem							
		30,30,							
In thousands		2009		2008					
Cash and cash equivalents	\$	176,024	\$	268,077					
Short-term investments	\$	295,304	\$	0					
Trade receivables, net of allowances	\$	77,180	\$	85,723					
Deferred revenue	\$	152,944	\$	144,711					
Current maturities of long-term debt	\$	42,088	\$	22,086					
Long-term debt, net of current maturities	\$	337,622	\$	379,709					

Summary of Results for Fiscal Fourth Quarter 2009

Operating Revenues - See Table 6

Total operating revenues for the three months ended November 30, 2009 (fourth quarter 2009) increased \$11.4 million, or 10.6%, to \$118.8 million compared to \$107.4 million for the three months ended November 30, 2008 (fourth quarter 2008). Subscription revenues increased by 2.2% to \$96.0 million while equity index asset-based fees rose 69.0% to \$22.8 million. Subscription revenue growth resulted from increases in revenues related to equity index subscriptions, Multi-Asset Class Portfolio Analytics and Other Products which were up 6.3%, 12.8% and 2.1%, respectively, in fourth quarter 2009 offset, in part, by a decrease of 6.5% in Equity Portfolio Analytics. Non-recurring revenues declined \$1.2 million to \$2.1 million in the quarter. We saw growth in all regions, especially in the Americas and Japan. Revenue growth from asset managers and asset owners helped offset declines from hedge funds and broker dealers. Our revenues, excluding asset-based fees, would have been \$1.2 million lower had foreign exchange rates remained unchanged from fourth quarter 2008.

Equity Indices: Revenues related to Equity Indices increased \$12.1 million, or 20.6%, to \$71.1 million in fourth quarter 2009 compared to fourth quarter 2008. By client segment, revenues from asset managers and asset owners increased but declined in the hedge fund and broker dealer categories. Revenues from equity index subscriptions were up 6.3% to \$48.4 million in fourth quarter 2009 with growth in all regions and all client types except for hedge funds and broker dealers. The increase reflects continued growth in our emerging market, developed market, small cap and sector index module subscriptions as well as in research and reporting license fees, which more than offset a decline in our style index module subscriptions and non-recurring fees for historical index data.

Revenues attributable to equity index asset based fees increased 69.0% to \$22.8 million in fourth quarter 2009 compared to fourth quarter 2008, reflecting increases of 75.3% to \$18.5 million for ETF asset based fees, 55.1% to \$3.2 million for institutional and retail indexed funds asset based fees, and 24.1% to \$1.1 million for other asset and transaction based fees. The average value of assets in ETFs linked to MSCI equity indices increased 60.7% to \$216.8 billion for fourth quarter 2009 compared to \$134.9 billion for fourth quarter 2008. As of November 30, 2009, the value of assets in ETFs linked to MSCI equity indices was \$234.2 billion, representing an increase of \$115.2 billion, or 96.8%, from \$119.0 billion as of November 30, 2008. We estimate that the \$115.2 billion year-over-year increase in assets in ETFs linked to MSCI equity indices was attributable to \$66.7 billion of net asset appreciation and \$48.5 billion of net asset inflows.

Compared to third quarter 2009, equity index asset based fee revenues increased 13.0%, led by growth in ETF asset based fees. The average value of assets in ETFs linked to MSCI equity indices increased 20.2% to \$216.8 billion from \$180.3 billion in third quarter 2009. The value of assets in ETFs linked to MSCI equity indices at the end of fourth quarter 2009 rose 17.6%, or \$35.0 billion, from the end of the third quarter 2009. We estimate that the \$35.0 billion increase from third quarter 2009 was attributable to asset appreciation of \$18.0 billion and asset inflows of \$17.0 billion. The \$17.0 billion of asset inflows was comprised of \$16.0 billion of asset inflows into established ETFs supplemented by \$1.1 billion of asset inflows into ETFs launched over the last 12 months.



The four MSCI indices with the largest amount of ETF assets linked to them as of November 30, 2009 were the MSCI Emerging Markets, EAFE (an index of stocks in developed markets outside the United States and Canada), US Broad Market Indices and Brazil indices. The assets linked to these indices were \$63.3 billion, \$39.6 billion, \$12.9 billion and \$12.9 billion, respectively.

Equity Portfolio Analytics: Revenues related to Equity Portfolio Analytics products decreased \$2.1 million, or 6.5%, to \$30.4 million in fourth quarter 2009 compared to the same period in 2008. The decline in revenues was a result of lower levels of new subscriptions (most notably for Aegis, our proprietary equity risk data and software product). Revenues declined 7.8% to \$20.1 million for Aegis and 6.1% to \$9.0 million for Models Direct (our proprietary risk data product accessed directly). These declines were partially offset by an increase of 18.1% to \$1.3 million for Barra on Vendors (our proprietary risk data product accessed through third party vendors). Revenues declined across all client categories with the exception of asset owners. On a regional basis, revenues rose in Japan but declined across all other regions.

Multi-Asset Class Portfolio Analytics: Revenues related to Multi-Asset Class Portfolio Analytics increased \$1.2 million, or 12.7%, to \$10.6 million in fourth quarter 2009 compared to the same period in 2008. Sales of the BarraOne product remained the biggest driver of growth in this product category. BarraOne revenues rose by 25.6% to \$8.9 million offset, in part, by a 26.7% decline to \$1.7 million in revenues from TotalRisk. TotalRisk is in the process of being decommissioned, with its existing users being offered the opportunity to transition to BarraOne. Revenues rose in all client categories except for hedge funds and across all regions.

Other Products: Revenues from Other Products increased \$0.1 million, or 2.1%, to \$6.7 million in fourth quarter 2009 compared to fourth quarter 2008. The growth reflects an increase of 10.9% to \$4.9 million for our energy and commodity analytics products, offset, in part, by a decrease of 5.2% to \$1.5 million in revenues for fixed income analytics. The growth in our energy and commodity analytics products reflects continued strong demand for asset optimization models and pricing for natural gas storage, power generation and structured products. Revenue for investable hedge fund indices in fourth quarter 2009 were \$0.2 million compared to \$0.4 million in fourth quarter 2008. The decline largely reflects the termination of the last remaining MSCI investable hedge fund indices license.

Operating Expenses - See Tables 7a - 7c

Operating expenses decreased \$2.2 million, or 2.8%, to \$75.0 million in fourth quarter 2009 compared to fourth quarter 2008. Reductions in non-compensation expenses more than offset increased compensation costs. Our operating expenses would have been lower by \$1.0 million had foreign exchange rates remained unchanged from fourth quarter 2008.

Compensation expense increased \$3.0 million, or 7.1%, to \$45.5 million in fourth quarter 2009 (including lower founders grant expense of \$2.4 million). Excluding founders grant expenses, compensation expense increased 16.0% to \$39.4 million. The increase excluding founders grant expense largely reflects an increase in headcount of 112, or 14.6%, to 878 full-time employees. Other factors resulting in the increase include \$2.1 million in higher payroll taxes associated with the vesting of the first tranche of founders grant awards and higher bonus expense. Offsetting these increases was a non-recurring favorable adjustment of approximately \$3 million resulting from a change in our compensation structure. The change in the compensation structure resulted in a higher portion of senior management's bonuses being paid in equity rather than cash. Because a majority of the equity awards are amortized over three years for accounting purposes, the change lowered compensation expense for 2009.

Non-compensation expenses excluding depreciation and amortization of intangibles decreased \$4.7 million to \$20.2 million, a 19.0% decrease. The decline largely reflects the elimination of expense allocations from Morgan Stanley, lower professional services costs, information technology and travel and entertainment expenses. These declines were partially offset by increases in market data and marketing expenses.

Depreciation and amortization expense increased \$0.4 million to \$3.1 million reflecting greater depreciation and amortization of the property, equipment and leasehold improvements purchased, in large part, to operate independently from Morgan Stanley.



Cost of services expenses decreased \$2.9 million, or 8.2%, to \$32.2 million in fourth quarter 2009. Compensation expenses decreased 4.5% to \$22.9 million largely as the result of a \$1.0 million reduction in founders grant expense. Non-compensation expenses decreased 16.2% to \$9.3 million largely reflecting the elimination of the expense allocation from Morgan Stanley, lower information technology spending and lower travel and entertainment costs, partially offset by an increase in market data expenses.

Selling, general and administrative expenses increased \$1.2 million, or 3.7%, to \$33.5 million in fourth quarter 2009. Compensation expenses increased 22.2% to \$22.6 million reflecting higher headcount and higher bonuses offset, in part, by lower founders grant expense of \$1.3 million. Non-compensation expenses decreased 21.2% to \$10.9 million primarily reflecting lower professional services costs, the elimination of the expense allocation from Morgan Stanley, lower information technology spending and lower travel and entertainment expenses. Selling expenses decreased 1.1% to \$13.9 million in fourth quarter 2009 and general and administrative expenses increased 7.4% to \$19.6 million.

Founders grant expenses decreased to \$6.3 million in fourth quarter 2009 from \$8.6 million in fourth quarter 2008, reflecting the vesting of a portion of these awards at the two-year anniversary of the company's initial public offering on November 14, 2009 as well as a change in forfeiture assumptions. Expenses related to the founders grant awards reflect the amortization of share based compensation expenses associated with restricted stock units and options awarded to employees as a one-time grant in connection with our IPO completed in November 2007. Of the \$6.3 million of founders grant expenses in fourth quarter 2009, \$2.1 million was recorded in cost of services and \$4.2 million was recorded in selling, general and administrative expenses.

Other Expense (Income), Net

Other expense (income), net was an expense of \$4.1 million in fourth quarter 2009 compared to an expense of \$9.8 million in fourth quarter 2008. The \$5.7 million decrease primarily reflects a reduction of \$1.3 million in interest expense due to a lower average of outstanding debt and the impact of lower interest rates on the unhedged portion of our debt as well as a reduction of \$1.4 million in foreign exchange losses. In the fourth quarter of 2008, we incurred a charge of \$3.0 million related to the write off of our 17% stake in Alacra.

Provision for Income Taxes

The provision for income taxes increased 100.2% to \$15.1 million in fourth quarter 2009. The effective tax rate for fourth quarter 2009 was 38.1% compared to 37.1% in fourth quarter 2008. The \$7.6 million increase in the income tax expense was primarily the result of higher pre-tax earnings during the current year.

Net Income

Net income increased 91.3% to \$24.5 million in fourth quarter 2009 from fourth quarter 2008 and the net income margin increased to 20.7% from 11.9%. The increase in net income primarily reflects higher operating revenue and lower operating expenses.

Adjusted EBITDA

Adjusted EBITDA increased 22.0% to \$59.3 million for fourth quarter 2009 from \$48.6 million for fourth quarter 2008. See Table 8 titled "Reconciliation of Adjusted EBITDA to Net Income" and "Notes Regarding the Use of Non-GAAP Financial Measures" below. The adjusted EBITDA margin increased to 49.9% in fourth quarter 2009 from 45.2% in fourth quarter 2008.

Retention Rate

Our Aggregate Retention Rate (as defined in Table 3) increased to 81.6% for fourth quarter 2009 from 80.6% for fourth quarter 2008. An increase in the retention rate of Equity Portfolio Analytics products offset a decline in Equity Indices and Multi-Asset Class Portfolio Analytics. The decline in the aggregate retention rate for Multi-Asset Class Portfolio Analytics to 60.0% from 85.1% largely reflects cancellations of TotalRisk, a product we are decommissioning. The retention rate for BarraOne increased to 78.9% from 76.9%. Our Core Retention Rate (as defined in Table 3) was 82.8% for fourth quarter 2009 compared to 85.3% for fourth quarter 2008. Please see Table 3 for Retention Rates by product category.



Client Count

At November 30, 2009, we had a total of 3,123 clients, excluding clients that pay only asset based fees. Our client count increased by 32 from November 30, 2008 and by 26 from 3,097 at August 31, 2009.

Summary of Results for Fiscal 2009

Operating Revenues - See Table 10

Total operating revenues for the fiscal year ended November 30, 2009 (fiscal year 2009) increased \$12.0 million, or 2.8%, to a record \$442.9 million compared to the fiscal year ended November 30, 2008 (fiscal year 2008). Revenue gains in our Equity Indices and Multi-Asset Class Portfolio Analytics products, which grew by 8.4% and 8.0%, respectively, more than offset declines in the Equity Portfolio Analytics and Other Product areas, which declined by 6.9% and 7.5%, respectively. Our revenues would have been higher by \$1.4 million had foreign exchange rates remained unchanged from 2008. Full year operating revenues rose in every region, with the exception of EMEA. The company recorded revenue growth across all client types, with the exception of hedge funds.

Revenues from our subscription products grew \$10.4 million, or 2.9%, in aggregate for fiscal year 2009 to \$371.6 million. Revenue growth was recorded across all regions, with the exception of EMEA and across all client segments, with the exception of hedge funds. Subscription revenue growth was led by equity index subscriptions, which increased 10.9% to \$188.3 million for fiscal year 2009 compared to fiscal year 2008 and by Multi-Asset Class Portfolio Analytics which increased 8.0% to \$37.6 million as BarraOne Revenues grew by 19.0%. Partially offsetting these gains were declines in Equity Portfolio Analytics and in Other Products revenues. Non-recurring subscription revenues fell by \$3.2 million to \$8.8 million. Revenues attributable to equity index asset based fees increased \$1.6 million, or 2.3%, to \$71.3 million. Growth in the total number of listed ETFs from 167 to 268 helped us more than offset a modest decline in average assets under management in ETFs linked to MSCI indices, which fell by 3.3% to \$164.5 billion from \$170.2 billion.

Revenues from Equity Portfolio Analytics decreased 6.9% to \$123.3 million for fiscal year 2009 reflecting lower levels of new subscriptions and lower retention rates. Other Products revenues decreased 7.5% to \$22.5 million for fiscal year 2009 compared to fiscal year 2008. The decline reflects a decrease of 70.6% in asset based fees from investment products linked to MSCI investable hedge fund indices products and a decrease of 9.7% for fixed income analytics offset, in part, by a 6.3% increase for our energy and commodity analytics products.

Our Aggregate Retention Rate was 85.2% for fiscal year 2009 compared to 89.9% for fiscal year 2008. Our Core Retention Rate was 86.4% for fiscal year 2009 compared to 92.1% for fiscal year 2008.

Operating Expenses - See Tables 11a - 11c

Operating expenses for fiscal year 2009 decreased \$3.2 million, or 1.1%, to \$292.0 million compared to fiscal year 2008. Reductions in non-compensation expenses more than offset increased compensation costs. Our operating expense would have been higher by \$9.4 million had foreign exchange rates remained unchanged from 2008.

Compensation expense increased \$10.4 million, or 6.1%, to \$180.5 million for fiscal year 2009. Excluding founders grant expenses, compensation expense increased 6.5% to \$153.9 million. The increase in compensation expense includes costs related to new hires, an increase of \$5.1 million of stock based compensation costs, an increase of \$1.3 million in severance costs, and \$2.1 million in payroll taxes associated with the vesting of the first tranche of founders grant awards. These increases were offset, in part, by increased migration of positions to emerging market centers and favorable foreign exchange rates resulting from the strengthening of the U.S. dollar. In addition, a change in compensation structure resulted in a reduction in 2009 compensation expense of approximately \$3 million.

Non-compensation expenses excluding depreciation and amortization of intangibles decreased \$17.7 million, or 19.3%, to \$74.0 million. The decline largely reflects the elimination of the expense allocation from Morgan Stanley,



lower professional services costs, and lower travel and entertainment expenses, offset in part by increases in market data costs.

Cost of services decreased \$4.7 million, or 3.8%, to \$118.7 million in fiscal year 2009. The decline largely reflects the elimination of the expense allocation from Morgan Stanley, lower professional services costs, lower information technology expenses, and lower travel and entertainment expenses, offset, in part, by increases in compensation expense and market data costs.

Selling, general and administrative expenses decreased \$2.5 million, or 1.8%, to \$135.8 million in fiscal year 2009. The decline largely reflects the elimination of the expense allocation from Morgan Stanley, lower professional services costs, and lower travel and entertainment expenses, offset in part by increases in compensation expense and higher insurance and license fees.

Other Expense (Income), Net

Other expense (income), net was an expense of \$19.3 million for fiscal year 2009 compared to an expense of \$26.1 million for fiscal year 2008. The \$6.9 million decrease primarily reflects a reduction of \$7.2 million in interest expense due to lower average outstanding debt and the impact of lower interest rates on the unhedged portion of our debt and a reduction of \$3.9 million in charges related to changes in foreign exchange rates during the fiscal year, offset in part by a \$7.1 million reduction in interest income. In addition, the company incurred a charge of \$3.0 million related to the write off of our 17% stake in Alacra in 2008.

Provision for Income Taxes

The provision for income taxes increased 20.7% to \$49.9 million for fiscal year 2009 compared to fiscal year 2008. The effective tax rate for fiscal year 2009 was 37.9% compared to 37.7% for fiscal year 2008. The \$8.5 million increase in the income tax expense was primarily the result of higher pre-tax earnings during the current year.

Net Income

Net income increased 19.8% to \$81.8 million for fiscal year 2009 from fiscal year 2008 and the net income margin was 18.5%. The increase in net income primarily reflects higher revenues and lower operating expenses.

Adjusted EBITDA

Adjusted EBITDA increased 10.4% to \$215.1 million for fiscal year 2009 from \$194.8 million for the comparable period in 2008. See Table 12 titled "Reconciliation of Adjusted EBITDA to Net Income." The adjusted EBITDA margin increased to 48.6% for fiscal year 2009 from 45.2% for fiscal year 2008.

Employees

As of November 30, 2009, the company employed 878 full-time employees, an increase of 14.6%, or 112 from November 30, 2008. In fourth quarter 2009, we continued to increase our staff in emerging market centers. As of November 30, 2009, 43% of our employees were located in emerging market centers compared to 28% as of November 30, 2008.



Table 2a

Key Operating Metrics

	As of c	r For	the Quarter	End	ed	Change f	rom
	Nove				August	November	August
U.S. dollars in thousands	 2009		2008		2009	2008	2009
Run Rates ¹	1						
Equity indices							
Equity index subscriptions	\$ 185,787	\$	170,992	\$	182,166	8.7%	2.0%
Equity index asset based fees ²	95,301		51,596		81,349	84.7%	17.2%
Equity Indices total	281,088		222,588		263,515	26.3%	6.7%
Equity portfolio analytics	118,487		129,168		120,973	(8.3%)	(2.1%)
Multi-asset class analytics	40,401		35,105		38,734	15.1%	4.3%
Other Products							
Energy and commodity analytics	15,365		13,506		14,706	13.8%	4.5%
Other ³	5,232		7,573		5,609	(30.9%)	(6.7%)
Other Products total	 20,597		21,079		20,315	(2.3%)	1.4%
Total Run Rate	\$ 460,573	\$	407,941	\$	443,537	12.9%	3.8%
Subscription total	 365,272		354,965		362,188	2.9%	0.9%
Asset based fees total	95,301		52,976		81,349	79.9%	17.2%
Total Run Rate	\$ 460,573	\$	407,941	\$	443,537	12.9%	3.8%
Subscription Run Rate by region							
% Americas	43.2%	'n	44.6%	,)	43.4%		
% non-Americas	56.8%		55.4%		56.6%		
Subscription Run Rate by client type							
% Asset Managers	61.2%	'n	61.6%	,	61.6%		
% Broker Dealers	11.5%		12.1%		11.7%		
% Hedge Funds	5.5%		6.1%		5.7%		
% Asset Owners	6.3%		6.0%		6.3%		
% Others	15.5%		14.3%)	14.7%		
New Recurring Subscription Sales	\$ 16,123	\$	18,354	\$	15,524	(12.2%)	3.9%
Subscription Cancellations	\$ (16,312)	\$	(15,227)	\$	(17,175)	7.1%	(5.0%)
Net New Recurring Subscription Sales	\$ (188)	\$	3,128	\$	(1,651)	(106.0%)	(88.6%)
Non-Recurring Sales	\$ 1,244	\$	1,845	\$	1,144	(32.6%)	8.7%
Client count ⁴	3,123		3,091		3,097	1.0%	0.8%
Full-time employees	878		766		3,09 <i>1</i> 850	14.6%	3.3%
ruii-uiile eilipioyees	010		700		030	14.0%	3.3%
% Full-time employees by location							
Developed Market Centers	57%		72%		61%		
Emerging Market Centers	43%)	28%)	39%		

¹ The run rate at a particular point in time represents the forward-looking fees for the next 12 months from all subscriptions and investment product licenses we currently provide to our clients under renewable contracts assuming all contracts that come up for renewal are renewed and assuming then-current exchange rates. For any license whose fees are linked to an investment product's assets or trading volume, the run rate calculation reflects an annualization of the most recent periodic fee earned under such license. The run rate does not include fees associated with "one-time" and other non-recurring transactions. In addition, we remove from the run rate the fees associated with any subscription or investment product license agreement with respect to which we have received a notice of termination or non-renewal at the time we determine that such notice evidences the client's final decision to terminate or not renew the applicable subscription or agreement, even though the notice is not effective until a later date.

² Includes asset based fees for ETFs, institutional and retail indexed funds, transaction volume-based fees for futures and options traded on certain MSCI indices and other structured products.

³ Includes run rate related to subscriptions to fixed income analytics and to investable hedge fund index asset based fees.

⁴ The client count excludes clients that pay only asset based fees. Our client count includes affiliates, cities and certain business units within a single organization as distinct clients when they separately subscribe to our products.



Table 2b

Recurring Subscription Sales¹ & Subscription Cancellations

2000

15.689

8.838

47.086

			For the Quarte	er Ended							
	F	ebruary	May	August	November	FY2009					
New Recurring Subscription Sales	\$	10,770	14,286	15,524	16,123	56,704					
Subscription Cancellations		(8,187)	(10,913)	(17,175)	(16,312)	(52,587)					
Net New Recurring Subscription Sales	\$	2,583	3,374	(1,651)	(188)	4,117					
				2008							
		For the Quarter Ended									
	F	ebruary	May	August	November	FY2008					
New Recurring Subscription Sales	\$	20,945	18,961	18,658	18,354	76,918					
Subscription Cancellations		(2,695)	(7,336)	(6,543)	(15,227)	(31,802)					
Net New Recurring Subscription Sales	\$	18,250	11,624	12,114	3,128	45,116					
				2007							
			For the Quarte	er Ended							
	F	ebruary	Мау	August	November	FY2007					
New Recurring Subscription Sales	\$	16,676	15,575 20,708		15,523	68,482					
Subscription Cancellations		(5,259)	(4,433)	(5,019)	(6,686)	(21,396)					

¹ This does not include non-recurring sales.

Net New Recurring Subscription Sales

Table 3

Retention Rates

11.417

11.143

	For the	For the Quarter Ended							
	Novemb	November Aug							
	2009	2009							
Aggregate Retention Rate ¹									
Equity indices	88.6%	89.3%	91.4%						
Equity portfolio analytics	78.9%	69.6%	67.6%						
Multi-asset class analytics	60.0%	85.1%	73.9%						
Other products	77.7%	80.8%	84.2%						
Total aggregate retention	81.6%	80.6%	80.6%						
Core Retention Rate ²									
Equity indices	89.2%	89.5%	92.2%						
Equity portfolio analytics	79.2%	80.5%	68.9%						
Multi-asset class analytics	65.6%	86.8%	77.5%						
Other products	81.7%	83.6%	86.1%						
Total core retention	82.8%	85.3%	81.9%						

¹ The quarterly Aggregate Retention Rates are calculated by annualizing the cancellations for which we have received a notice of termination or non-renewal during the quarter and we have determined that such notice evidences the client's final decision to terminate or not renew the applicable subscription or agreement, even though such notice is not effective until a later date. This annualized cancellation figure is then divided by the subscription Run Rate at the beginning of the year to calculate a cancellation rate. This cancellation rate is then subtracted from 100% to derive the annualized Retention Rate for the quarter. The Aggregate Retention Rate is computed on a product-by-product basis. Therefore, if a client reduces the number of products to which it subscribes or switches between our products, we treat it as a cancellation. In addition, we treat any reduction in fees resulting from renegotiated contracts as a cancellation in the calculation to the extent of the reduction. Aggregate Retention Rates are generally higher during the first three fiscal quarters and lower in the fourth fiscal quarter. For the calculation of the Core Retention Rate the same methodology is used except the amount of cancellations in the quarter is reduced by the amount of product swaps.

² Our Core Retention Rate is calculated similarly to our Aggregate Retention Rate except that the Core Retention Rate does not treat switches between our products as a cancellation.



ETF Assets linked to MSCI Indices (Quarterly Average)

	2008									2009							
In Billions	Feb	oruary	N	/lay	Αι	ıgust	Nov	ember	Fel	bruary		Мау	Αι	igust	Nov	/ember	
AUM in ETFs linked to MSCI																	
Indices	\$	183.2	\$	184.4	\$	178.3	\$	134.9	\$	126.4	\$	134.7	\$	180.3	\$	216.8	

ETF Assets linked to MSCI Indices (Quarter-End)

			200	2009												
In Billions	Fe	February		May		August		November		February		May	August		November	
AUM in ETFs linked to MSCI Indices	\$	179.2	\$	199.6	\$	166.3	\$	119.0	\$	107.8	\$	175.9	\$	199.2	\$	234.2
Sequential Change (\$ Growth in Billions)	1															
Appreciation/Depreciation	\$	(15.2)	\$	9.9	\$	(31.2)	\$	(63.2)	\$	(13.6)	\$	42.2	\$	20.1	\$	18.0
Cash Inflow/ Outflow		2.7		10.5		(2.1)		15.9		2.4		25.9		3.2		17.0
Total Change	\$	(12.5)	\$	20.4	\$	(33.3)	\$	(47.3)	\$	(11.2)	\$	68.1	\$	23.3	\$	35.0

Source: Bloomberg and MSCI

Conference Call Information

Investors will have the opportunity to listen to MSCI Inc.'s senior management review fourth quarter and fiscal year 2009 results on Thursday, January 7, 2010 at 11:00 am Eastern time. To hear the live event, visit the investor relations section of MSCI's website, http://ir.msci.com, or dial 1-888-267-6301 within the United States. International callers dial 1-719-457-2604.

An audio recording of the conference call will be available on our website approximately two hours after the conclusion of the live event and will be accessible through January 14, 2010. To listen to the recording, visit the investor relations section at http://ir.msci.com, or dial 1-888-203-1112 (passcode: 9742808) within the United States. International callers dial 1-719-457-0820 (passcode: 9742808).



About MSCI Inc.

MSCI Inc. is a leading provider of investment decision support tools to investment institutions worldwide. MSCI Inc. products include indices and portfolio risk and performance analytics for use in managing equity, fixed income and multi-asset class portfolios.

The company's flagship products are the MSCI International Equity Indices, which include over 120,000 indices calculated daily across more than 70 countries, and the Barra risk models and portfolio analytics, which cover 59 equity and 48 fixed income markets. MSCI Inc. is headquartered in New York, with research and commercial offices around the world. MXB#IR

For further information on MSCI Inc. or our products please visit www.mscibarra.com.

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Forward-Looking Statements

This release contains forward-looking statements. These statements relate to future events or to future financial performance and involve known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance, or achievements to be materially different from any future results, levels of activity, performance, or achievements expressed or implied by these forward-looking statements. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "predict," "potential," or "continue" or the negative of these terms or other comparable terminology. You should not place undue reliance on forward-looking statements because they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond our control and that could materially affect actual results, levels of activity, performance, or achievements.

Other factors that could materially affect actual results, levels of activity, performance or achievements can be found in MSCI's Annual Report on form 10-K for the fiscal year ended November 30, 2008 and filed with the Securities and Exchange Commission on January 29, 2009 and in quarterly reports on form 10-Q and current reports on form 8-K. If any of these risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary significantly from what we projected. Any forward-looking statement in this release reflects our current views with respect to future events and is subject to these and other risks, uncertainties and assumptions relating to our operations, results of operations, growth strategy and liquidity. We assume no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise.



MSCI Inc. Consolidated Statements of Income (unaudited)

In thousands, except per share data		Novem				
In thousands, except per share data		14040111	ber 3	0,	Α	ugust 31,
m thousands, shoopt por share data			2009			
Operating revenues	\$	118,790	\$	107,416	\$	108,868
Operating expenses						
Cost of services		32.214		35.094		28.247
Selling, general and administrative		33,487		32,299		33,525
Amortization of intangible assets		6,268		7,125		6,429
Depreciation and amortization of property, equipment, and leasehold improvements		3,065		2,696		2,869
Total operating expenses		75,034		77,214		71,070
Operating income		43,756		30,202		37,798
Interest income		(339)		(419)		(373)
Interest expense		4,513		5,810		4,628
Other expense (income)		(71)		4,435		(168)
Other expense (income), net		4,103		9,826		4,087
Income before provision for income taxes		39,653		20,376		33,711
Provision for income taxes		15,118		7,551		12,787
Net income	\$	24,535	\$	12,825	\$	20,924
Earnings per basic common share	\$	0.24	\$	0.13	\$	0.21
Earnings per diluted common share	\$	0.24	\$	0.13	\$	0.20
Weighted average shares outstanding used in computing earnings per share						
Basic		101,383		100,060		100,402
Diluted		103,792		101,067		102,717



Operating Revenues by Product Category

		TI	hree	Months Ende	ed		Change	from
		Novem	iber 3	30,	Д	ugust 31,	November 30,	August 31,
In thousands		2009		2008		2009	2008	2009
Equity indices								
Equity index subscriptions	\$	48,385	\$	45,538	\$	47,393	6.3%	2.1%
Equity index asset based fees		22,761		13,472		20,137	69.0%	13.0%
Equity indices total		71,146		59,010		67,530	20.6%	5.4%
Equity portfolio analytics		30,399		32,495		29,157	(6.5%)	4.3%
Multi-asset class portfolio analytics		10,581		9,384		7,816	12.8%	35.4%
Other products		6,664		6,527		4,366	2.1%	52.6%
Total operating revenues	\$	118,790	\$	107,416	\$	108,869	10.6%	9.1%
Subscriptions		96,029		93,944		88,732	2.2%	8.2%
Equity index asset based fees		22,761		13,472		20,137	69.0%	13.0%
Total operating revenues	\$	118,790	\$	107,416	\$	108,869	10.6%	9.1%

Table 7a

Operating Expenses by Category with Founders Grant Shown Separately (Compensation vs. Non-compensation)

	Tł	ree	Months End	ed		Change	from
	Novem	ber	30,	P	August 31,	November 30,	August 31,
In thousands	 2009		2008		2009	2008	2009
Compensation	\$ 39,354	\$	33,935	\$	36,985	16.0%	6.4%
Non-compensation excluding depreciation	 20,174		24,891		17,928	(19.0%)	12.5%
Total	59,528		58,826		54,913	1.2%	8.4%
Amortization of intangible assets	6,268		7,125		6,429	(12.0%)	(2.5%)
Depreciation and amortization of	3,065		2,696		2,869	13.7%	6.8%
property, equipment, and leasehold improvement							
Operating expenses excluding founders grant	68,861		68,647		64,212	0.3%	7.2%
Founders grant ¹	6,173		8,567		6,859	(27.9%)	(10.0%)
Operating expenses including founders grant	\$ 75,034	\$	77,214	\$	71,070	(2.8%)	5.6%

¹ Excludes \$0.1 million of cash-settled founders grant expense in fourth quarter 2009, which has been included in compensation.



Table 7b

Operating Expenses by Category with Founders Grant Shown Separately (Cost of Services vs. Selling, General and Administrative)

	Three Months Ended						Change from		
		Novem	ber	30,		August 31,	November 30,	August 31,	
In thousands		2009		2008	2009		2008	2009	
Cost of services									
Compensation	\$	20,805	\$	20,877	\$	18,727	(0.3%)	11.1%	
Non-compensation excluding depreciation		9,311		11,110		7,205	(16.2%)	29.2%	
Total		30,116		31,987		25,932	(5.8%)	16.1%	
Selling, general and administrative							, ,		
Compensation		18,549		13,058		18,257	42.1%	1.6%	
Non-compensation excluding depreciation		10,863		13,781		10,723	(21.2%)	1.3%	
Total		29,412		26,839		28,981	9.6%	1.5%	
Amortization of intangible assets		6,268		7,125		6,429	(12.0%)	(2.5%)	
Depreciation and amortization of property, equipment,							•	` '	
and leasehold improvement		3,065		2,696		2,869	13.7%	6.8%	
Operating expenses excluding founders grant		68,861		68,647		64,212	0.3%	7.2%	
Founders grant ¹		6,173		8,567		6,859	(27.9%)	(10.0%)	
Operating expenses including founders grant	\$	75,034	\$	77,214	\$	71,070	(2.8%)	5.6%	
Non-compensation excluding depreciation Total Amortization of intangible assets Depreciation and amortization of property, equipment, and leasehold improvement Operating expenses excluding founders grant Founders grant ¹	\$	10,863 29,412 6,268 3,065 68,861 6,173	\$	13,781 26,839 7,125 2,696 68,647 8,567	\$	10,723 28,981 6,429 2,869 64,212 6,859	(21.2%) 9.6% (12.0%) 13.7% 0.3% (27.9%)	1.3% 1.5% (2.5% 6.8% 7.2% (10.0%	

¹ Excludes \$0.1 million of cash-settled founders grant expense in fourth quarter 2009, which has been included in compensation.

Table 7c

Operating Expenses by Category (Cost of Services vs. Selling, General and Administrative)

		Th	ree	Months End	Change from			
	November 30, August 31,		August 31,	November 30,	August 31,			
In thousands		2009		2008		2009	2008	2009
Cost of services								
Compensation	\$	20,805	\$	20,876	\$	18,727	(0.3%)	11.1%
Founders grant ¹		2,098		3,108		2,315	(32.5%)	(9.4%)
Total		22,903		23,984		21,042	(4.5%)	8.8%
Non-compensation excluding depreciation		9,311		11,110		7,205	(16.2%)	29.2%
Total		32,214		35,094		28,247	(8.2%)	14.0%
Selling, general and administrative								
Compensation		18,549		13,058		18,257	42.1%	1.6%
Founders grant ¹		4,075		5,460		4,544	(25.4%)	(10.3%)
Total		22,624		18,518		22,801	22.2%	(0.8%)
Non-compensation excluding depreciation		10,863		13,781		10,723	(21.2%)	1.3%
Total		33,487		32,299		33,525	3.7%	(0.1%)
Amortization of intangible assets		6,268		7,125		6,429	(12.0%)	(2.5%)
Depreciation and amortization of property, equipment, and leasehold improvement		3,065		2,696		2,869	13.7%	6.8%
Operating expenses including founders grant	\$	75,034	\$	77,214	\$	71,070	(2.8%)	5.6%

¹ Excludes cash-settled founders grant expense in fourth quarter 2009, which has been included in compensation.



Reconciliation of Adjusted EBITDA to Net Income

	Three Months Ended							
	November 30,					August 31,		
In thousands	2009 2008				2009			
Adjusted EBITDA ¹	\$	59,262	\$	48,590	\$	53,955		
Less: Founders grant expense ²		6,173		8,567		6,859		
Less: Depreciation and amortization		3,065		2,696		2,869		
Less: Amortization of intangible assets		6,268		7,125		6,429		
Less: Other expense (income), net		4,103		9,826		4,087		
Less: Provision for income taxes		15,118		7,551		12,787		
Net income	\$	24,535	\$	12,825	\$	20,924		
4								

¹ All stock based compensation other than the stock-settled founders grant expense is considered an expense for purposes of calculating adjusted EBITDA ² Excludes \$0.1 million of cash-settled founders grant expense in fourth quarter 2009.

Table 9

MSCI Inc. Consolidated Statements of Income (unaudited)

	Fiscal Year Ended			
		Novem	ber 3	30,
In thousands, except per share data		2009		2008
Operating revenues	\$	442,948	\$	430,961
Operating expenses				
Cost of services		118,665		123,390
Selling, general and administrative		135,780		138,311
Amortization of intangible assets		25,554		28,500
Depreciation and amortization of property, equipment, and leasehold improvements		11,957		4,970
Total operating expenses		291,956		295,171
The specific of the specific o	_			
Operating income		150,992		135,790
		•		
Interest income		(1,053)		(8,142)
Interest expense		19,683		26,932
Other expense (income)		641		7,357
Other expense (income), net		19,271		26,147
Income before provision for income taxes		131,721		109,643
Provision for income taxes		49,920		41,375
Net income	\$	81,801	\$	68,268
Earnings per basic common share	\$	0.81	\$	0.68
Earnings per diluted common share	\$	0.80	\$	0.67
2 P. 1 1111 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	<u> </u>		÷	
Weighted average shares outstanding used in computing earnings per share				
Basic		100,607		100,037
Diluted	_	102,475	_	101,194
Diluted	_	102,413	_	101,134



Operating Revenues by Product Category

	ded				
In thousands		2009		2008	Change
Equity indices	-				
Equity index subscriptions	\$	188,327	\$	169,817	10.9%
Equity index asset based fees		71,300		69,679	2.3%
Equity indices total		259,627		239,496	8.4%
Equity portfolio analytics		123,278		132,398	(6.9%)
Multi-asset class portfolio analytics		37,591		34,797	8.0%
Other products		22,452		24,270	(7.5%)
Total operating revenues	\$	442,948	\$	430,961	2.8%
Subscriptions		371,648		361,282	2.9%
Equity index asset based fees		71,300		69,679	2.3%
Total operating revenues	\$	442,948	\$	430,961	2.8%

Table 11a

Operating Expenses by Category with Founders Grant Shown Separately (Compensation vs. Non-compensation)

	Fiscal Year Ended						
		Novem					
In thousands		2009		2008	Change		
Compensation	\$	153,899	\$	144,451	6.5%		
Non-compensation		73,975		91,665	(19.3%)		
Total		227,874		236,116	(3.5%)		
Amortization of intangible assets		25,554		28,500	(10.3%)		
Depreciation and amortization of property, equipment, and							
leasehold improvement		11,957		4,970	140.6%		
Operating expenses excluding founders grant		265,385		269,586	(1.6%)		
Founders grant ¹		26,571		25,585	3.9%		
Operating expenses including founders grant	\$	291,956	\$	295,171	(1.1%)		
1 Evaludos \$0.1 million of each cottled foundary grant evapors	o in fo	urth quartor	2000	which has	hoon included in		

¹ Excludes \$0.1 million of cash-settled founders grant expense in fourth quarter 2009, which has been included in compensation.



Table 11b

Operating Expenses by Category with Founders Grant Shown Separately (Cost of Services vs. Selling, General and Administrative)

	Fiscal Ye			
	Novem	ber	30,	
In thousands	2009		2008	Change
Cost of services				
Compensation	\$ 78,322	\$	75,622	3.6%
Non-compensation	30,993		39,910	(22.3%)
Total	109,315		115,532	(5.4%)
Selling, general and administrative				
Compensation	75,577		68,829	9.8%
Non-compensation	42,982		51,755	(17.0%)
Total	118,559		120,584	(1.7%)
Amortization of intangible assets	25,554		28,500	(10.3%)
Depreciation and amortization of property, equipment, and				
leasehold improvement	11,957		4,970	140.6%
Operating expenses excluding founders grant	265,385		269,586	(1.6%)
Founders grant ¹	26,571		25,585	3.9%
Operating expenses including founders grant	\$ 291,956	\$	295,171	(1.1%)
4				

¹ Excludes \$0.1 million of cash-settled founders grant expense in fourth quarter 2009, which has been included in compensation.

Table 11c

Operating Expenses by Category (Cost of Services vs. Selling, General and Administrative)

	Fiscal Year Ended						
		Novem	ber	30,			
In thousands		2009		2008	Change		
Cost of services							
Compensation	\$	78,322	\$	75,622	3.6%		
Founders grant ¹		9,350		7,858	19.0%		
Total		87,672		83,480	5.0%		
Non-compensation		30,993		39,910	(22.3%)		
Total		118,665		123,390	(3.8%)		
Selling, general and administrative							
Compensation		75,577		68,829	9.8%		
Founders grant ¹		17,221		17,727	(2.9%)		
Total		92,798		86,556	7.2%		
Non-compensation		42,982		51,755	(17.0%)		
Total		135,780		138,311	(1.8%)		
Amortization of intangible assets		25,554		28,500	(10.3%)		
Depreciation and amortization of property, equipment, and leasehold improvement		11,957		4,970	140.6%		
Operating expenses including founders grant	\$	291,956	\$	295,171	(1.1%)		

¹ Excludes cash-settled founders grant expense in fourth quarter 2009, which has been included in compensation.



Reconciliation of Adjusted EBITDA to Net Income

		Fiscal Year Ended						
		30,						
In thousands		2008						
Adjusted EBITDA ¹	\$	215,074	\$	194,845				
Less: Founders grant expense ²		26,571		25,585				
Less: Depreciation and amortization		11,957		4,970				
Less: Amortization of intangible assets		25,554		28,500				
Less: Other expense (income), net		19,271		26,147				
Less: Provision for income taxes		49,920		41,375				
Net income	\$	81,801	\$	68,268				

¹ All stock based compensation other than the stock-settled founders grant expense is considered an expense for purposes of calculating adjusted EBITDA

Notes Regarding the Use of Non-GAAP Financial Measures

Adjusted EBITDA

Adjusted EBITDA is defined as income before interest income, interest expense, other income, provision for income taxes, depreciation, amortization and founders grant expense. Adjusted EBITDA is not presented as an alternative measure of operating results, as determined in accordance with accounting principles generally accepted in the U.S. Rather, we believe adjusted EBITDA is one additional measure that investors use to evaluate companies, like our company, that have substantial amortization of intangible assets and other unusual one-time non-cash charges included in their statement of income. This is particularly relevant to a company in our industry because we do not believe other companies in our industry have as significant a proportion of their operating expenses represented by amortization of intangible assets and one-time founders grant as we do. As stated above, adjusted EBITDA excludes expense for the one-time \$68.0 million founders grant which is being amortized through 2011. Management believes that it is useful to exclude the founders grant expense in order to focus on what is deemed to be a more reliable indicator of ongoing operating performance. Amortization expense for the one-time \$68.0 million founders grant, representing restricted stock units and options awarded to employees effective with the IPO, is expected to be amortized through 2011.

Additionally, our management uses adjusted EBITDA to compare MSCI to other companies in the same industry when evaluating relative performance and industry development. Adjusted EBITDA as presented herein, however, may not be comparable to similarly titled measures reported by other companies. Adjusted EBITDA is a non-GAAP measure that should not be considered as an alternative to net income, as an indication of financial performance or as an alternative to cash flow from operations as a measure of liquidity.

Operating Expenses excluding Founders Grant

Operating expenses excluding founders grant (described above), cost of services expenses excluding founders grant, and selling, general, and administrative expenses excluding founders grant are deemed to be a more reliable indicator of ongoing expense trends. Management believes that it is useful to exclude founders grant expenses from operating expenses because the founders grant was a one-time event, although the amortization expense of the award will be recognized over four years.

² Excludes \$0.1 million of cash-settled founders grant expense in fourth quarter 2009.