# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

## FORM 8-K

## CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 5, 2015

## **MSCI Inc.**

(Exact name of registrant as specified in its charter

Delaware

(State or other jurisdiction of incorporation)

001-33812

(Commission File Number)

13-4038723

(IRS Employer Identification No.)

7 World Trade Center, 250 Greenwich St, 49<sup>th</sup> Floor, New York, NY 10007 (Address of principal executive offices) (Zip Code)

(212) 804-3900

(Registrant's telephone number, including area code)

NOT APPLICABLE

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the followin provisions (see General Instruction A.2. below):
Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition.

On February 5, 2015, MSCI Inc. (the "Registrant") released financial information with respect to its fourth quarter and full year ended December 31, 2014. A copy of the press release containing this information is furnished as Exhibit 99.1 to this Current Report on Form 8-K (this "Report").

The Registrant's press release contains certain non-GAAP financial measures. Reconciliations of these non-GAAP financial measures to the comparable GAAP financial measures are also contained in Exhibit 99.1.

The information furnished under Item 2.02 of this Report, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01 Financial Statements and Exhibits.

## (d) Exhibits.

Exhibit No.	Description
Exhibit 99.1	Press Release of the Registrant, dated February 5, 2015, containing financial information for the fourth quarter and full year ended December 31, 2014.

## SIGNATURE

Pursuant to the requirements of the Exchange Act, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

MSCI Inc.

Date: February 5, 2015 By: /s/ Henry A. Fernandez

Name: Henry A. Fernandez

Title: Chief Executive Officer, President and Chairman

## **Exhibit Index**

## Exhibit No. Description

99.1 Press Release of the Registrant, dated February 5, 2015, containing financial information for the fourth quarter and full year ended December 31, 2014.

#### MSCI Inc. Reports Financial Results for Fourth Quarter and Full-Year 2014

- -- Strong Increases in Run Rate and Operating Revenues --
  - -- Highest Level of Total Sales Recorded Since 1Q11 --
- -- Margin Expansion Expected to Commence in 2H15 and Continue Thereafter --

NEW YORK--(BUSINESS WIRE)--February 5, 2015--MSCI Inc. (NYSE:MSCI), a leading global provider of investment decision support tools, including indexes and portfolio risk and performance analytics products and services, today announced results for the fourth quarter and full-year ended December 31, 2014. As a result of the sale of Institutional Shareholder Services Inc. ("ISS"), results of MSCI's former Governance business are reflected as discontinued operations in its financial statements. Financial results and operating metrics presented below and in the accompanying tables have been restated to reflect this classification.

Henry A. Fernandez, Chairman and CEO of MSCI, commented, "In 2014, MSCI delivered strong Run Rate and revenue growth and we made key investments in products, sales and technology that will allow our company to generate stronger growth, and further build value for shareholders."

"In 2015, with our enhanced investment program now largely complete, we are well-positioned to achieve further growth in our core products, realize the benefits of our investments and recent acquisitions and continue to optimize the efficiency of our platform," continued Mr. Fernandez. "With these focused efforts, we expect profit margins to expand beginning in the second half of 2015 and to continue to grow thereafter."

## **Financial and Operating Highlights**

(Note: Percentage changes refer to the comparable period in 2013, unless otherwise noted; references to "full-year" are to the twelve month period ended December 31 of the year indicated.)

- Total Run Rate grew 7.7% to \$1,006.7 million for fourth quarter 2014; subscription Run Rate grew 7.2%, up 9.0% excluding the impact of foreign currency exchange rate changes.
- Operating revenues increased 6.0% for fourth quarter 2014 and 9.1% for full-year 2014.
- Income from continuing operations of \$43.3 million, or \$0.38 per diluted share for fourth quarter 2014, compared to \$40.9 million, or \$0.34 per diluted share a year ago; includes a non-cash charge of \$7.9 million for debt repayment and refinancing expenses.
- Adjusted EBITDA Expenses<sup>1</sup> grew 7.6% for fourth quarter 2014; up 15.7% for full-year 2014 driven by the investment program.
- Adjusted EBITDA<sup>2</sup> increased 3.9% for fourth quarter 2014 and 0.9% for full-year 2014.
- Adjusted EPS<sup>3</sup> increased 22.5% to \$0.49 for fourth quarter 2014, primarily driven by lower income tax expense and the share repurchase program; up 5.8% for full-year 2014.
- Repurchased 6.9 million shares during full-year 2014 under the share repurchase program.

Table 1: MSCI Inc. Selected Financial Information (unaudited)

	Three Months Ended		Change from	Year :		Change From			
	 Dec. 31,		Dec. 31,	Dec. 31,	 Dec. 31,	Dec. 31,		Dec. 31,	
In thousands, except per share data	2014		2013	2013	2014		2013	2013	
Operating revenues	\$ 251,105	\$	236,864	6.0%	\$ 996,680	\$	913,364	9.1%	
Operating expenses	166,011		153,217	8.4%	659,514		573,033	15.1%	
Income from continuing operations	43,269		40,875	5.9%	198,942		199,910	(0.5%)	
% Margin from continuing operations	17.2%		17.3%		20.0%		21.9%		
Net Income	44,340		47,257	(6.2%)	284,113		222,557	27.7%	
Diluted EPS from continuing operations	\$ 0.38	\$	0.34	11.8%	\$ 1.70	\$	1.64	3.7%	
Diluted EPS	\$ 0.39	\$	0.39	0.0%	\$ 2.43	\$	1.83	32.8%	
Adjusted EPS <sup>3</sup>	\$ 0.49	\$	0.40	22.5%	\$ 2.00	\$	1.89	5.8%	
Adjusted EBITDA <sup>2</sup>	\$ 104,305	\$	100,434	3.9%	\$ 408,754	\$	405,148	0.9%	
% Margin	41.5%		42.4%		41.0%		44.4%		
Adjusted EBITDA Expenses <sup>1</sup>	\$ 146,800	\$	136,430	7.6%	\$ 587,926	\$	508,216	15.7%	

<sup>&</sup>lt;sup>1</sup> Operating expenses, less depreciation and amortization, and the lease exit charge. See Table 13 titled "Reconciliation of Adjusted EBITDA Expenses to Operating Expenses (unaudited)" and information about the use of non-GAAP financial information provided under "Notes Regarding the Use of Non-GAAP Financial Measures."

## Summary of Results for Fourth Quarter 2014 Compared to Fourth Quarter 2013

## **Operating Revenues – See Table 4**

Operating revenues for the three months ended December 31, 2014 ("fourth quarter 2014") increased \$14.2 million, or 6.0%, to \$251.1 million compared to \$236.9 million for the three months ended December 31, 2013 ("fourth quarter 2013"). Fourth quarter 2014 recurring subscription revenues rose \$7.7 million, or 4.0%, to \$201.1 million, asset-based fees increased \$6.3 million, or 16.0%, to \$45.5 million and non-recurring revenues were up 7.8%, to \$4.6 million.

• **Index, real estate and ESG products:** Index, real estate and ESG product revenues increased \$12.7 million, or 9.6%, to \$145.7 million. Subscription revenues grew by 6.9% to \$100.2 million, driven by growth in revenues from equity index benchmark and ESG products. On an organic basis, excluding the impact of the acquisition of Governance Holdings Co. ("GMI Ratings"), subscription revenues grew by 4.9%.

Revenues attributable to equity index asset-based fees rose 16.0%, driven by an increase of \$52.1 billion, or 16.2%, in average assets under management ("AUM") in ETFs linked to MSCI indexes and growth in assets from non-ETF passive funds.

- **Risk management analytics:** Revenues related to risk management analytics products increased 1.4% to \$79.5 million, due to higher revenues from RiskManager and InvestorForce products.
- **Portfolio management analytics:** Revenues related to portfolio management analytics products increased 1.7% to \$26.0 million, driven by higher sales of new equity models and Barra Portfolio Manager.

<sup>&</sup>lt;sup>2</sup> Net Income before income from discontinued operations, net of income taxes, provision for income taxes, other expense (income), net, depreciation and amortization, and the lease exit charge. See Table 11 titled "Reconciliation of Adjusted EBITDA to Net Income (unaudited)" and information about the use of non-GAAP financial information provided under "Notes Regarding the Use of Non-GAAP Financial Measures."

<sup>&</sup>lt;sup>3</sup> Per share net income before income from discontinued operations, net of income taxes, and the after-tax impact of the amortization of intangible assets, debt repayment and refinancing expenses, and the lease exit charge. See Table 12 titled "Reconciliation of Adjusted Net Income and Adjusted EPS to Net Income and EPS (unaudited)" and information about the use of non-GAAP financial information provided under "Notes Regarding the Use of Non-GAAP Financial Measures."

#### **Operating Expenses – See Table 6**

Total operating expenses from continuing operations rose \$12.8 million, or 8.4%, to \$166.0 million from fourth quarter 2013. The increase was driven primarily by the enhanced investment program. The organic investments that the Company committed to under its enhanced investment program are now largely complete.

Adjusted EBITDA Expenses, defined as operating expenses, less depreciation and amortization and the lease exit charge, were \$146.8 million in fourth quarter 2014, an increase of \$10.4 million, or 7.6%, compared to fourth quarter 2013. The increase in Adjusted EBITDA Expenses year-over-year was the result of the significant investments made to drive the future growth of the Company.

**Compensation costs**: Total compensation costs rose 8.1% to \$101.6 million for fourth quarter 2014 driven by a 13.4% increase in overall headcount. Employees located in emerging market centers grew to 51% of the workforce, up from 46% a year ago, reducing overall compensation expense growth.

**Non-compensation costs**: Non-compensation costs rose 6.5% to \$45.2 million for fourth quarter 2014, primarily reflecting increases in professional fees including \$2.1 million related to shareholder matters.

See Table 13 titled "Reconciliation of Adjusted EBITDA Expenses to Operating Expenses (unaudited)" and "Notes Regarding the Use of Non-GAAP Financial Measures" below.

**Depreciation and amortization:** Amortization of intangible assets totaled \$11.6 million for fourth quarter 2014, an increase of 3.3% from a year ago. Depreciation and amortization of property, equipment and leasehold improvements rose 36.8% to \$7.6 million, primarily reflecting higher depreciation associated with investments in information technology infrastructure, and a cumulative depreciation adjustment of \$0.9 million for certain assets that were previously placed in service.

#### Other Expense (Income), Net

Other expense (income), net for fourth quarter 2014 was \$14.4 million, an increase of \$7.7 million from fourth quarter 2013. The increase was driven by a non-cash charge of \$7.9 million related to the accelerated amortization of deferred financing costs and debt discounts related to the prepayment of the senior secured term loan facility, as well as higher interest expense resulting from the completed private offering of \$800 million aggregate principal amount of 5.250% senior notes due November 15, 2024 ("Senior Notes"). Excluding the impact of the related non-cash charge, interest expense for fourth quarter 2014 was \$7.8 million, reflecting the higher interest rate following the issuance of the Senior Notes approximately half-way through the quarter.

## **Income Taxes – Continuing Operations**

The provision for income taxes was \$27.5 million for fourth quarter 2014, down \$8.7 million from fourth quarter 2013, reflecting a decrease in the effective tax rate, to 38.8% for fourth quarter 2014, from 46.9% in fourth quarter 2013. The higher fourth quarter 2014 effective tax rate, relative to full-year 2014 guidance of approximately 36%, reflected the negative impact of certain discrete items in the quarter, partially offset by the renewal of the research and development credit. The higher effective tax rate in fourth quarter 2013 reflected an adjustment in the quarter to reflect a higher than estimated full-year 2013 tax rate.

## **Income and EPS from Continuing Operations – See Table 12**

Income from continuing operations increased \$2.4 million, or 5.9%, to \$43.3 million for fourth quarter 2014. Diluted EPS from continuing operations was \$0.38, up 11.8%, driven by lower income tax expense and by a 5.5% decline in weighted average diluted shares outstanding.

Adjusted Net Income, which excludes the after-tax impact of discontinued operations, debt repayment and refinancing expenses and the amortization of intangible assets, increased \$7.8 million, or 16.3%, to \$55.5 million. Adjusted EPS, which excludes the after-tax, per diluted share impact of discontinued operations, debt repayment and refinancing expenses and the amortization of intangible assets, increased 22.5%, to \$0.49. The increase was primarily driven by lower income tax expense and a 5.5% decline in the weighted average diluted shares outstanding.

See Table 12 titled "Reconciliation of Adjusted EBITDA to Net Income and Adjusted EPS to Net Income and EPS (unaudited)" and "Notes Regarding the Use of Non-GAAP Financial Measures" below.

## Adjusted EBITDA - See Table 11

Adjusted EBITDA, which excludes income from discontinued operations, net of income taxes, provision for income taxes, other expense (income), net, and depreciation and amortization, was \$104.3 million, up 3.9% from fourth quarter 2013. The Adjusted EBITDA margin decreased to 41.5% from 42.4% in the prior year, but increased from 40.5% in third quarter 2014.

See Table 11 titled "Reconciliation of Adjusted EBITDA to Net Income (unaudited)" and "Notes Regarding the Use of Non-GAAP Financial Measures" below.

#### **Net Income and EPS**

Net income was \$44.3 million for fourth quarter 2014, down 6.2% from fourth quarter 2013. Diluted EPS was \$0.39 for fourth quarter 2014, versus \$0.39 for fourth quarter 2013. The weighted average diluted shares outstanding in fourth quarter 2014 was 113.3 million, a decrease of 6.6 million and 3.9 million, respectively, from fourth quarter 2013 and third quarter 2014. The decrease in weighted average diluted shares outstanding compared to both periods was driven by the share repurchase program.

## Selected Balance Sheet, Cash Flow, and Capital Expenditure Disclosures

Total cash and cash equivalents at the end of fourth quarter 2014 was \$508.8 million, which includes \$102.3 million held outside of the U.S. Total debt as of December 31, 2014 was \$800 million and net debt, defined as total debt less cash and cash equivalents, was \$291.2 million. MSCI's total debt to Adjusted EBITDA ratio (based on full-year 2014 Adjusted EBITDA) was 2.0, which is within the previously stated financial guidance of maintaining leverage of 1.5 to 2.5.

On November 20, 2014, MSCI completed the private offering of its Senior Notes. MSCI used the net proceeds from the offering, together with cash on hand, to prepay, in full, its \$794.8 million of outstanding indebtedness under the senior secured term loan facility, thereby terminating such facility. MSCI also entered into a new \$200 million senior unsecured revolving credit agreement simultaneously with the closing of the Senior Notes offering.

Cash flow from operations for fourth quarter 2014 was \$104.1 million compared to \$95.1 million in fourth quarter 2013. For full-year 2014, cash flow from operations was \$305.7 million, compared to \$321.2 million in the prior year.

Capital expenditures for fourth quarter 2014 were \$8.6 million, compared to \$20.8 million in fourth quarter 2013. For full-year 2014, capital expenditures were \$50.9 million, versus \$43.5 million for full-year 2013.

## **Enhanced Capital Return Plan**

A total of 6.9 million shares were repurchased during 2014 under the share repurchase program, and \$550 million remains outstanding under the current authorization. Total shares outstanding as of December 31, 2014 was 112.1 million.

The Board of Directors declared a cash dividend of \$0.18 per share for first quarter 2015. The first quarter 2015 dividend is payable on March 13, 2015 to shareholders of record as of the close of trading on February 20, 2015.

## **Key Operating Metrics – See Tables 8, 9, 10**

Total Run Rate grew by \$71.8 million, or 7.7%, to \$1,006.7 million as of December 31, 2014 compared to December 31, 2013. Total subscription Run Rate grew by \$55.6 million, or 7.2%, to \$832.2 million as of December 31, 2014 compared to December 31, 2013. Excluding the impact of foreign currency exchange rate changes and the acquisition of GMI Ratings, subscription Run Rate grew by 8.1%.

• Index, real estate and ESG products: Total Index, real estate and ESG Run Rate grew by 11.2% to \$589.0 million as of December 31, 2014. Index, real estate and ESG subscription Run Rate grew by 11.6%, to \$414.5 million. Excluding the impact of foreign currency exchange rate changes and the acquisition of GMI Ratings, subscription Run Rate rose 10.9%. The growth in Index, real estate and ESG products was driven primarily by equity index benchmark and data products, and was aided by strong growth in ESG and real estate products.

Run Rate attributable to asset-based fees rose 10.3% to \$174.6 million compared to December 31, 2013, primarily reflecting higher inflows into ETFs linked to MSCI indexes and non-ETF passive funds.

As of December 31, 2014, AUM in ETFs linked to MSCI indexes was \$373.3 billion, an increase of \$40.4 billion, or 12.1%, from December 31, 2013, driven by inflows of \$49.4 billion, offset by lower market performance of \$9.0 billion. AUM in ETFs linked to MSCI indexes was down by \$4.6 billion from September 30, 2014 driven by lower market performance.

- Risk management analytics: Risk management analytics Run Rate increased 2.8%, to \$310.3 million as of December 31, 2014. Excluding the impact of foreign currency exchange rate changes, Run Rate increased 5.4%, driven by growth from RiskManager, InvestorForce and HedgePlatform products.
- **Portfolio management analytics**: Run Rate related to portfolio management analytics products increased 4.1% to \$107.3 million as of December 31, 2014. Excluding the impact of foreign currency exchange rate changes, Run Rate grew by 5.9%.

#### Full-Year 2015 Guidance

MSCI's forward-looking guidance for full-year 2015 is as follows:

- Full-year 2015 Adjusted EBITDA Expenses, defined as operating expenses, less depreciation and amortization and one-time and non-recurring expenses, are expected to be in the range of \$620 million to \$640 million.
  - See Table 13 titled "Reconciliation of Adjusted EBITDA Expenses to Operating Expenses (unaudited)" and "Notes Regarding the Use of Non-GAAP Financial Measures" below.
- Based on the above full-year 2015 Adjusted EBITDA Expenses guidance, the Company intends to achieve margin expansion beginning in the second half of 2015 and expects it to continue thereafter.
  - See Table 13 titled "Reconciliation of Adjusted EBITDA Expenses to Operating Expenses (unaudited)" and "Notes Regarding the Use of Non-GAAP Financial Measures" below.
- Full-year 2015 interest expense, including the amortization of financing fees, is expected to be approximately \$45 million.
- Full-year 2015 cash flow from operations is expected to be in the range of \$275 million to \$325 million.
- Full-year 2015 capital expenditures, including software capitalization, are expected to be in the range of \$55 million to \$65 million.
- The effective tax rate for full-year 2015 is expected to be in the range of 35% to 36%.

## Summary of Results for Full-Year 2014 Compared to Full-Year 2013

## **Operating Revenues – See Table 5**

Operating revenues for full-year 2014 increased \$83.3 million, or 9.1%, to \$996.7 million compared to \$913.4 million for full-year 2013. Full-year 2014 recurring subscription revenues rose \$52.6 million, or 7.0%, to \$801.2 million, asset-based fees increased \$27.6 million, or 18.5%, to \$177.1 million and non-recurring revenues increased \$3.1 million, or 20.4%.

- **Index, real estate and ESG products:** Full-year 2014 index, real estate and ESG product revenues increased \$66.4 million, or 12.9%, to \$582.6 million. Subscription revenues grew by 10.6% to \$405.5 million and revenues attributable to equity index asset-based fees rose 18.5% to \$177.1 million.
- **Risk management analytics:** Full-year 2014 revenues related to risk management analytics products increased 6.2% to \$309.7 million.
- **Portfolio management analytics**: Full-year 2014 revenues related to portfolio management analytics products decreased 1.0% to \$104.4 million.

#### **Operating Expenses – See Table 7**

Total operating expenses from continuing operations increased \$86.5 million, or 15.1%, to \$659.5 million for full-year 2014. The increase was driven by the enhanced investment program. The organic investments that the Company committed to under its enhanced investment program are now largely complete.

Adjusted EBITDA Expenses, defined as operating expenses, less depreciation and amortization and the lease exit charge, was \$587.9 for the full-year 2014, an increase of \$79.7 million, or 15.7% compared to full-year 2013. The increase in Adjusted EBITDA Expenses year-over-year was the result of the significant investments made to drive the future growth of the Company.

See Table 13 titled "Reconciliation of Adjusted EBITDA Expenses to Operating Expenses (unaudited)" and "Notes Regarding the Use of Non-GAAP Financial Measures" below.

## Other Expense (Income), Net

Other expense (income), net for full-year 2014 was \$28.8 million, an increase of \$1.3 million from full- year 2013. The increase was driven by a non-cash charge of \$7.9 million related to the accelerated amortization of deferred financing and debt discounts related to the prepayment of the senior secured term loan facility and higher interest expense resulting from the private offering of the Senior Notes. This was partially offset by an increase in other income.

## **Income Taxes – Continuing Operations**

The effective tax rate for full-year 2014 was 35.5% versus 36.1% in the prior year.

## **Income and EPS from Continuing Operations – See Table 12**

Income from continuing operations was \$198.9 million, a 0.5% decline for full-year 2014 compared to full-year 2013. Diluted EPS from continuing operations was \$1.70, up 3.7%, driven by a 3.6% decline in the weighted average shares outstanding.

Adjusted Net Income, which excludes the after-tax impact of discontinued operations, amortization of intangibles, debt repayment and refinancing expenses and the lease exit charge, increased \$4.5 million, or 1.9%, to \$233.7 million. Adjusted EPS, which excludes the after-tax, per diluted share impact of discontinued operations, amortization of intangibles, debt repayment and refinancing expenses and the lease exit charge, increased 5.8%, to \$2.00.

See Table 12 titled "Reconciliation of Adjusted Net Income and Adjusted EPS to Net Income and EPS (unaudited)" and "Notes Regarding the Use of Non-GAAP Financial Measures" below.

## Adjusted EBITDA - See Table 11

Adjusted EBITDA, which excludes income from discontinued operations, net of income taxes, provision for income taxes, other expense (income), net, and depreciation and amortization, and the lease exit charge was \$408.8 million, up 0.9% for full-year 2014. The Adjusted EBITDA margin decreased to 41.0% from 44.4% in full-year 2013.

See Table 11 titled "Reconciliation of Adjusted EBITDA to Net Income (unaudited)" and "Notes Regarding the Use of Non-GAAP Financial Measures" below.

#### **Net Income and EPS**

Net income was \$284.1 million for full-year 2014, up 27.7% from full-year 2013. Diluted EPS was \$2.43 for full-year 2014, up from \$1.83 for full-year 2013.

The weighted average diluted shares for full-year 2014 was 116.7 million, a decrease of 4.4 million driven by share repurchase activity.

#### **Conference Call Information**

Investors will have the opportunity to listen to MSCI Inc.'s senior management review fourth quarter and full-year 2014 results on Thursday, February 5, 2015 at 11:00 am Eastern Time. To listen to the live event, visit the investor relations section of MSCI's website, <a href="http://ir.msci.com/events.cfm">http://ir.msci.com/events.cfm</a>, or dial 1-877-312-9206 within the United States. International callers dial 1-408-774-4001. This press release and the related investor presentation, which will be presented by MSCI's management during the conference call, will also be made available on that site.

An audio recording of the conference call will be available on our website approximately two hours after the conclusion of the live event and will be accessible through February 7, 2015. To listen to the recording, visit <a href="http://ir.msci.com/events.cfm">http://ir.msci.com/events.cfm</a>, or dial 1-800-585-8367 (passcode: 49612737) within the United States. International callers dial 1-404-537-3406 (passcode: 49612737). A replay of the conference call will be archived on the investor relations section of MSCI's website for 12 months after the call.

#### About MSCI

MSCI Inc. is a leading provider of investment decision support tools to investors globally, including asset managers, banks, hedge funds and pension funds. MSCI products and services include indices and portfolio risk and performance analytics.

For equity investors, MSCI's flagship performance and risk tools include: the MSCI indexes with over \$9.5 trillion estimated to be benchmarked to them on a worldwide basis 1; Barra factor models, portfolio risk and performance analytics; and ESG (environmental, social and governance) Research screening, analysis and ratings. MSCI is also a leading provider of multi-asset class risk management tools including RiskMetrics multi-asset class market and credit risk analytics and Barra multi-asset class factor models, portfolio risk and performance analytics to investors in multi-asset class portfolios. MSCI provides IPD real estate information, indexes and analytics for investors in and managers of commercial real estate. MSCI also offers FEA valuation models and risk management software for the energy and commodities markets. MSCI is headquartered in New York, with research and commercial offices around the world. MSCI#IR

<sup>1</sup>As of June 30, 2014, as reported on September 30, 2014 by eVestment, Lipper and Bloomberg.

For further information on MSCI, please visit our website at www.msci.com.

## **Forward-Looking Statements**

This earnings release may contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements relate to future events or to future financial performance and involve known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance, or achievements to be materially different from any future results, levels of activity, performance, or achievements expressed or implied by these statements. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "predict," "potential," or "continue," or the negative of these terms or other comparable terminology. You should not place undue reliance on forward-looking statements because they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond our control and that could materially affect our actual results, levels of activity, performance, or achievements.

Other factors that could materially affect our actual results, levels of activity, performance or achievements can be found in MSCI's Annual Report on Form 10-K for the fiscal year ended December 31, 2013 filed with the Securities and Exchange Commission ("SEC") on February 28, 2014, and in quarterly reports on Form 10-Q and current reports on Form 8-K filed with the SEC. If any of these risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary significantly from what MSCI projected. Any forward-looking statement in this earnings release reflects MSCI's current views with respect to future events and is subject to these and other risks, uncertainties and assumptions relating to MSCI's operations, results of operations, growth strategy and liquidity. MSCI assumes no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise, except as required by law.

#### Website and Social Media Disclosure

MSCI uses its website and corporate Twitter account (@MSCI\_Inc) as channels of distribution of company information. The information we post through these channels may be deemed material. Accordingly, investors should monitor these channels, in addition to following our press releases, SEC filings and public conference calls and webcasts. In addition, you may automatically receive email alerts and other information about MSCI when you subscribe to the notification service available through our website by visiting the "Email Alert Subscription" webpage at <a href="http://ir.msci.com/alerts.cfm">http://ir.msci.com/alerts.cfm</a>. The contents of MSCI's website and social media channels are not, however, incorporated by reference into this earnings release.

## Notes Regarding the Use of Non-GAAP Financial Measures

MSCI has presented supplemental non-GAAP financial measures as part of this earnings release. A reconciliation is provided that reconciles each non-GAAP financial measure with the most comparable GAAP measure. The non-GAAP financial measures presented in this earnings release should not be considered as alternative measures for the most directly comparable GAAP financial measures. The non-GAAP financial measures presented in this earnings release are used by management to monitor the financial performance of the business, inform business decision making and forecast future results.

Adjusted EBITDA is defined as net income before income from discontinued operations, net of income taxes, provision for income taxes, other expense (income), net, depreciation and amortization and the lease exit charge.

Adjusted Net Income and Adjusted EPS are defined as net income and EPS, respectively, before income from discontinued operations, net of income taxes, and the after-tax impact of the amortization of intangible assets, debt repayment and refinancing expenses and the lease exit charge.

Adjusted EBITDA Expenses is defined as operating expenses, less depreciation and amortization and the lease exit charge.

We believe that adjusting for depreciation and amortization may help investors compare our performance to that of other companies in our industry as we do not believe that other companies in our industry have as significant a portion of their operating expenses represented by these items. Additionally, we believe that adjusting for income from discontinued operations, net of income tax, provides investors with a meaningful trend of results for our continuing operations. Finally, we believe that adjusting for one time, unusual or non-recurring expenses, such as debt repayment and refinancing expenses and the lease exit charge, is useful to management and investors because it allows for an evaluation of MSCI's underlying operating performance. We believe that the non-GAAP financial measures presented in this earnings release facilitate meaningful period-to-period comparisons and provide a baseline for the evaluation of future results.

Adjusted EBITDA, Adjusted EBITDA Expenses, Adjusted Net Income and Adjusted EPS are not defined in the same manner by all companies and may not be comparable to other similarly-titled non-GAAP financial measures of other companies.

Table 2: MSCI Inc. Condensed Consolidated Statements of Income (unaudited)

			Year Ended						
	 Dec. 31,	]	Dec. 31,	5	Sept. 30,		Dec. 31,		Dec. 31,
In thousands, except per share data	 2014		2013		2014		2014		2013
Operating revenues Operating expenses	\$ 251,105	\$	236,864	\$	251,661	\$	996,680	\$	913,364
Cost of services	77,455		72,256		78,876		308,574		275,403
Selling, general and administrative	69,345		64,174		70,833		279,352		232,448
Amortization of intangible assets	11,591		11,217		11,574		45,877		44,798
Depreciation and amortization of property, equipment and leasehold improvements	7,620		5,570		6,342		25,711		20,384
Total operating expenses	\$ 166,011	\$	153,217	\$	167,625	\$	659,514	\$	573,033
					· · · · · · · · · · · · · · · · · · ·				
Operating income	\$ 85,094	\$	83,647	\$	84,036	\$	337,166	\$	340,331
Interest income	(226)		(239)		(277)		(851)		(889)
Interest expense	15,791		6,913		5,604		31,820		26,256
Other expense (income)	 (1,199)		(21)	_	(1,287)	_	(2,141)	_	2,136
Other expenses (income), net	\$ 14,366	\$	6,653	\$	4,040	\$	28,828	\$	27,503
Income from continuing operations before provision for income taxes	70,728		76,994		79,996		308,338		312,828
•									
Provision for income taxes	 27,459		36,119	_	28,272	_	109,396		112,918
Income from continuing operations	\$ 43,269	\$	40,875	\$	51,724	\$	198,942	\$	199,910
Income from discontinued operations, net of									
income taxes	\$ 1,071	\$	6,382	\$	(10)	\$	85,171	\$	22,647
Net Income	\$ 44,340	\$	47,257	\$	51,714	\$	284,113	\$	222,557
Earnings per basic common share from:									
Continuing operations	\$ 0.38	\$	0.34	\$	0.44	\$	1.72	\$	1.66
Discontinued operations	 0.01	•	0.06	<u></u>	- 0.44	<u></u>	0.73	<u></u>	0.19
Earnings per basic common share	\$ 0.39	\$	0.40	\$	0.44	\$	2.45	\$	1.85
Earnings per diluted common share from:									
Continuing operations	\$ 0.38	\$	0.34	\$	0.44	\$	1.70	\$	1.64
Discontinued operations	 0.01	_	0.05	_		_	0.73	_	0.19
Earnings per diluted common share	\$ 0.39	\$	0.39	\$	0.44	\$	2.43	\$	1.83
Weighted average shares outstanding used in computing earnings per share									
Basic	112,299		118,828		116,251		115,737		120,100
Diluted	 113,289		119,877		117,163		116,706		121,074

Table 3: MSCI Inc. Selected Balance Sheet Items (unaudited)

	As of										
In thousands	Dec. 31,			ept. 30,	Dec. 31,						
				2014	2013						
Cash and cash equivalents	\$	508,799	\$	448,193	\$	358,434					
Accounts receivable, net of allowances	\$	178,717	\$	191,806	\$	169,490					
Deferred revenue Current maturities of long-term debt Long-term debt, net of current maturities	\$	310,776	\$	321,025	\$	319,735					
	\$	-	\$	19,781	\$	19,772					
	\$	800,000	\$	773,173	\$	788,010					

Table 4: Quarterly Operating Revenues by Product Category and Revenue Type (unaudited)

			% Change from					
In thousands	Dec. 31, 2014		Dec. 31, 2013		Sept. 30, 2014		Dec. 31, 2013	Sept. 30, 2014
Index, real estate and ESG products				2010		2014	2015	2014
Subscriptions	\$	100,228	\$	93,771	\$	101,757	6.9%	(1.5%)
Asset-based fees	-	45,453	-	39,200	-	46,657	16.0%	(2.6%)
Index, real estate and ESG products total	-	145,681	-	132,971	-	148,414	9.6%	(1.8%)
Risk management analytics		79,472		78,380		76,978	1.4%	3.2%
Portfolio management analytics		25,952		25,513		26,269	1.7%	(1.2%)
Total operating revenues	\$	251,105	\$	236,864	\$	251,661	6.0%	(0.2%)
Recurring subscriptions	\$	201,088	\$	193,430	\$	199,858	4.0%	0.6%
Asset-based fees		45,453		39,200		46,657	16.0%	(2.6%)
Non-recurring revenue		4,564		4,234		5,146	7.8%	(11.3%)
Total operating revenues	\$	251,105	\$	236,864	\$	251,661	6.0%	(0.2%)

Table 5: Full Year Operating Revenues by Product Category and Revenue Type (unaudited)

	% Change from	
Dec. 31,	Dec. 31,	Dec. 31,
2014	2013	2013
		· ·
\$ 405	,490 \$ 366,67	4 10.6%
177	,105 149,48	7 18.5%
582	,595 516,16	1 12.9%
309	,696 291,74	2 6.2%
104	,389 105,46	1 (1.0%)
\$ 996	,680 \$ 913,36	9.1%
801	,183 748,60	7.0%
177	,105 149,48	7 18.5%
18	,392 15,27	7 20.4%
\$ 996	,680 \$ 913,36	<del>-</del> 4 9.1%
	\$ 405 177 582 309 104 \$ 996 801 177 18	\$ 405,490 \$ 366,67- 177,105 149,48' 582,595 516,16 309,696 291,74' 104,389 105,46'  \$ 996,680 \$ 913,36-  801,183 748,600 177,105 149,48' 18,392 15,27'

Table 6: Quarterly Operating Expense Detail (unaudited)

				% Change from				
		ec. 31,		ec. 31,	S	ept. 30,	Dec. 31,	Sept. 30,
In thousands	2014			2013		2014	2013	2014
Cost of services								
Compensation <sup>1</sup>	\$	57,340	\$	52,145	\$	59,546	10.0%	(3.7%)
Non-Compensation		20,115		20,111		19,330	0.0%	4.1%
Lease exit charge		<u> </u>					n/m	n/m
Total non-compensation		20,115		20,111		19,330	-	4.1%
Total cost of services	\$	77,455	\$	72,256	\$	78,876	7.2%	(1.8%)
Selling, general and administrative								
Compensation <sup>2</sup>	\$	44,224	\$	41,824	\$	46,342	5.7%	(4.6%)
Non-Compensation		25,121		22,350		24,491	12.4%	2.6%
Lease exit charge				_		_	n/m	n/m
Total non-compensation		25,121		22,350		24,491	12.4%	2.6%
Total selling, general and administrative	\$	69,345	\$	64,174	\$	70,833	8.1%	(2.1%)
Amortization of intangible assets Depreciation and amortization of property,		11,591		11,217		11,574	3.3%	0.1%
equipment and leasehold improvements		7,620		5,570		6,342	36.8%	20.2%
Total operating expenses	\$	166,011	\$	153,217	\$	167,625	8.4%	(1.0%)
Compensation <sup>3</sup>	\$	101,564	\$	93,969	\$	105,888	8.1%	(4.1%)
Non-Compensation		45,236		42,461		43,821	6.5%	3.2%
Lease exit charge		-		-		-		
Amortization of intangible assets		11,591		11,217		11,574	3.3%	0.1%
Depreciation and amortization of property,		<b>7</b> 600				6.0.40	26.00/	20.20/
equipment and leasehold improvements		7,620	_	5,570	_	6,342	36.8%	20.2%
Total operation expenses	\$	166,011	\$	153,217	\$	167,625	8.4%	(1.0%)

## n/m = not meaningful

<sup>&</sup>lt;sup>1</sup> Includes stock based compensation expense of \$2.4 million, \$2.3 million, and \$2.8 million for quarterly periods ended Dec. 31, 2014, Dec. 31, 2013, and Sept. 30, 2014, respectively.

<sup>&</sup>lt;sup>2</sup> Includes stock based compensation expense of \$3.1 million, \$3.0 million, and \$3.9 million for quarterly periods ended Dec. 31, 2014, Dec. 31, 2013, and Sept. 30, 2014, respectively.

<sup>&</sup>lt;sup>3</sup> Includes stock based compensation expense of \$5.5 million, \$5.3 million, and \$6.7 million for quarterly periods ended Dec. 31, 2014, Dec. 31, 2013, and Sept. 30, 2014, respectively.

Table 7: Full-Year Operating Expense Detail (unaudited)

		% Change from			
	I	Dec. 31,			Dec. 31,
In thousands		2014		2013	2013
Cost of services					
Compensation <sup>1</sup>	\$	229,836	\$	202,518	13.5%
Non-compensation		78,738		73,028	7.8%
Lease exit charge <sup>2</sup>				(143)	n/m
Total non-compensation		78,738		72,885	8.0%
Total cost of services	\$	308,574	\$	275,403	12.0%
Selling, general and administrative					
Compensation <sup>3</sup>	\$	182,714	\$	158,659	15.2%
Non-compensation		96,638		74,011	30.6%
Lease exit charge <sup>2</sup>		-		(222)	n/m
Total non-compensation		96,638		73,789	31.0%
Total selling, general and administrative	\$	279,352	\$	232,448	20.2%
Amortization of intangible assets		45,877		44,798	2.4%
Depreciation and amortization of property, equipment and leasehold improvements		25,711		20,384	26.1%
Total operating expenses	\$	659,514	\$	573,033	15.1%
Compensation <sup>4</sup>	\$	412,550	\$	361,177	14.2%
Non-compensation expenses		175,376		147,039	19.3%
Lease exit charge <sup>2</sup>		-		(365)	n/m
Amortization of intangible assets		45,877		44,798	2.4%
Depreciation and amortization of property, equipment and leasehold improvements		25,711		20,384	26.1%
Total operating expenses	\$	659,514	\$	573,033	15.1%

n/m = not meaningful

 $<sup>^{1}</sup>$  Includes stock based compensation expense of \$9.0 million and \$9.3 million for full year 2014 and 2013, respectively.

<sup>&</sup>lt;sup>2</sup> Full-year 2013 included a benefit of \$0.4 million associated with an occupancy lease exit charge resulting from the consolidation of MSCI's New York offices.

 $<sup>^3</sup>$  Includes stock based compensation expense of \$12.9 million and \$12.1 million for full-year 2014 and 2013, respectively.

 $<sup>^4</sup>$  Includes stock based compensation expense of \$21.9 million and \$21.4 million for full-year 2014 and 2013, respectively.

Table 8: Key Operating Metrics (unaudited)<sup>1</sup>

				% Change from				
Dollars in thousands			ec. 31, 2014			Sept. 30, 2014	Dec. 31, 2013	Sept. 30, 2014
Run Rates <sup>2</sup> Index, real estate and ESG products								
Subscription Asset-based fees	\$	414,490 174,558	\$	371,511 158,305	\$	405,434 177,774	11.6% 10.3%	2.2% (1.8%)
Index, real estate and ESG products total	-	589,048		529,816		583,208	11.2%	1.0%
Risk management analytics		310,339		301,957		311,019	2.8%	(0.2%)
Portfolio management analytics		107,338		103,125		106,993	4.1%	0.3%
Total		1,006,725		934,898		1,001,220	7.7%	0.5%
Subscription total	\$	832,167	\$	776,593	\$	823,446	7.2%	1.1%
Asset-based fees total		174,558		158,305		177,774	10.3%	(1.8%)
Total Run Rate	\$	1,006,725	\$	934,898	\$	1,001,220	7.7%	0.5%
New Recurring Subscription Sales Subscription Cancellations	\$	31,932 (17,024)	\$	31,082 (21,077)	\$	26,211 (10,479)	2.7% (19.2%)	21.8% 62.5%
Net New Recurring Subscription Sales	\$	14,908	\$	10,005	\$	15,732	49.0%	(5.2%)
Non-recurring sales	\$	5,076	\$	4,107	\$	4,626	23.6%	9.7%
Employees % Employees by location		2,926		2,580		2,876	13.4%	1.7%
Developed Market Centers		49%		54%		50%		
Emerging Market Centers		51%		46%		50%		

 $<sup>^{\</sup>rm 1}$  Operating metrics have been restated for previous periods to exclude discontinued operations.

<sup>&</sup>lt;sup>2</sup> The Run Rate at a particular point in time represents the forward-looking revenues for the next 12 months from then-current subscriptions and investment product licenses we provide to our clients under renewable contracts or agreements assuming all contracts or agreements that come up for renewal are renewed and assuming then-current currency exchange rates. For any license where fees are linked to an investment product's assets or trading volume, the Run Rate calculation reflects, for ETF fees, the market value on the last trading day of the period, and for non-ETF funds and futures and options, the most recent periodic fee earned under such license or subscription. The Run Rate does not include fees associated with "one-time" and other non-recurring transactions. In addition, we remove from the Run Rate the fees associated with any subscription or investment product license agreement with respect to which we have received a notice of termination or non-renewal during the period and determined that such notice evidences the client's final decision to terminate or not renew the applicable subscription or agreement, even though such notice is not effective until a later date.

Table 9: ETF Assets Linked to MSCI Indexes<sup>1</sup> (unaudited)

	Three Months Ended 2013					Three Months Ended 2014					Year Ended		
Dollars in billions	March	June	Sept.	Dec.	March	June	Sept.	Dec.	Dec. 20	13	Dec. 20	)14	
Beginning Period AUM in ETFs linked to MSCI Indexes  Cash Inflow/Outflow <sup>2</sup> Appreciation/Depreciation	\$ 402.3 (61.0) 16.0	\$ 357.3 (74.4) (13.2)	\$ 269.7 12.7 20.2	\$ 302.6 19.4 10.9	\$ 332.9 6.6 1.3	\$ 340.8 22.7 15.2	\$ 378.7 16.4 (17.2)	\$ 377.9 3.7 (8.3)	\$ 40 (10 3		49	32.9 19.4 (9.0)	
Period End AUM in ETFs linked to MSCI Indexes	\$ 357.3	\$ 269.7	\$ 302.6	\$ 332.9	\$ 340.8	\$ 378.7	\$ 377.9	\$ 373.3	\$ 33	2.9	\$ 373	3.3	
Period Average AUM in ETFs linked to MSCI Indexes	\$ 369.0	\$ 324.1	\$ 286.2	\$ 321.5	\$ 330.8	\$ 359.6	\$ 385.9	\$ 373.6	\$ 32	5.0	\$ 363	52.5	

<sup>&</sup>lt;sup>1</sup> ETF assets under management calculation methodology is ETF net asset value multiplied by shares outstanding. Source: Bloomberg and MSCI <sup>2</sup> Cash Inflow/Outflow for the first and second quarter of 2013 includes the migration of \$82.8 billion of AUM in 9 Vanguard ETFs and \$74.8 billion of AUM in 13 Vanguard ETFs, respectively, that transitioned to other indexes during each quarter.

Table 10: Supplemental Operating Metrics (unaudited)

In thousands

Sales & Cancellations

March

Three Months Ended 2014

Sept.

June

Year Ended

Dec. 2014

Dec. 2013

New Recurring Subscription Sales	\$ 25,676	\$ 27,526	\$ 26,697	\$ 31,082	\$ 30,422	\$ 29,078	\$ 26,211	\$ 31,932	\$ 110,981	\$ 117,644
Subscription Cancellations	(13,995)	(14,154)	(13,345)	(21,077)	(13,978)	(13,173)	(10,479)	(17,024)	(62,572)	(54,655)
Net New Recurring Subscription Sales	\$ 11,681	\$ 13,372	\$ 13,352	\$ 10,005	\$ 16,444	\$ 15,905	\$ 15,732	\$ 14,908	\$ 48,410	\$ 62,989
Non-recurring sales	5,117	5,714	2,970	4,107	4,798	5,671	4,626	5,076	17,908	20,170
Total Sales	\$ 30,793	\$ 33,240	\$ 29,667	\$ 35,189	\$ 35,220	\$ 34,749	\$ 30,837	\$ 37,008	\$ 128,889	\$ 137,813
				egate & Cor	e Retention R					
	T	Three Months	Ended 2013		7	Three Months	Ended 2014		Year E	Inded
	March	June	Sept.	Dec.	March	June	Sept.	Dec.	Dec. 2013	Dec. 2014
Aggregate Retention Rate <sup>1</sup>										
Index, real estate and ESG products	95.0%	94.0%	94.7%	90.7%	94.9%	94.1%	95.1%	93.0%	93.6%	94.2%
Risk management analytics	93.4%	92.2%	91.7%	85.7%	91.0%	91.6%	94.4%	88.6%	90.8%	91.4%
Portfolio management analytics	81.7%	87.0%	89.1%	88.9%	90.6%	94.8%	93.6%	93.2%	86.7%	93.0%
Total Aggregate Retention Rate	92.4%	92.3%	92.7%	88.5%	92.8%	93.2%	94.6%	91.3%	91.5%	93.0%
Core Retention Rate <sup>1</sup>										
Index, real estate and ESG products	95.0%	94.1%	94.8%	90.9%	94.9%	94.1%	95.2%	93.2%	93.7%	94.2%
Risk management analytics	93.7%	92.8%	91.7%	85.8%	91.0%	91.6%	94.6%	89.2%	91.0%	91.6%
Portfolio management analytics	82.8%	87.5%	90.3%	90.1%	93.4%	95.8%	94.8%	93.4%	87.7%	94.3%
Total Core Retention Rate	92.7%	92.6%	92.9%	88.8%	93.2%	93.3%	94.9%	91.7%	91.8%	93.2%

Three Months Ended 2013

Sept.

June

March

<sup>&</sup>lt;sup>1</sup> The Aggregate Retention Rates for a period are calculated by annualizing the cancellations for which we have received a notice of termination or for which we believe there is an intention to not renew during the period and we believe that such notice or intention evidences the client's final decision to terminate or not renew the applicable agreement, even though such notice is not effective until a later date. This annualized cancellation figure is then divided by the subscription Run Rate at the beginning of the year to calculate a cancellation rate. This cancellation rate is then subtracted from 100% to derive the annualized Aggregate Retention Rate for the period. The Aggregate Retention Rate is computed on a product-by-product basis. Therefore, if a client reduces the number of products to which it subscribes or switches between our products, we treat it as a cancellation. In addition, we treat any reduction in fees resulting from renegotiated contracts as a cancellation in the calculation to the extent of the reduction. For the calculation of the Core Retention Rate, the same methodology is used except the cancellations in the period are reduced by the amount of product swaps.

Table 11: Reconciliation of Adjusted EBITDA to Net Income (unaudited)

	Year Ended								
Dec. 31,			Dec. 31,		ept. 30,		Dec. 31,	Dec. 31,	
2014			2013		2014	2014		2013	
\$	44,340	\$	47,257	\$	51,714	\$	284,113	\$	222,557
\$	(1,071)	\$	(6,382)	\$	10	\$	(85,171)	\$	(22,647)
\$	43,269	\$	40,875	\$	51,724	\$	198,942	\$	199,910
	27,459		36,119		28,272		109,396		112,918
	14,366		6,653		4,040		28,828		27,503
\$	85,094	\$	83,647	\$	84,036	\$	337,166	\$	340,331
·									
	7,620		5,570		6,342		25,711		20,384
	11,591		11,217		11,574		45,877		44,798
	-		-		-		· -		(365)
\$	104,305	\$	100,434	\$	101,952	\$	408,754	\$	405,148
	\$	Dec. 31, 2014 \$ 44,340  \$ (1,071) \$ 43,269  27,459 14,366 \$ 85,094  7,620 11,591	Dec. 31, 2014 \$ 44,340 \$  \$ (1,071) \$  \$ 43,269 \$  27,459 14,366 \$ 85,094 \$  7,620 11,591	2014     2013       \$ 44,340     \$ 47,257       \$ (1,071)     \$ (6,382)       \$ 43,269     \$ 40,875       27,459     36,119       14,366     6,653       \$ 85,094     \$ 83,647       7,620     5,570       11,591     11,217       -     -	Dec. 31, 2014       Dec. 31, 2013       S         \$ 44,340       \$ 47,257       \$         \$ (1,071)       \$ (6,382)       \$         \$ 43,269       \$ 40,875       \$         27,459       36,119       14,366       6,653         \$ 85,094       \$ 83,647       \$         7,620       5,570       11,591       11,217         -       -       -       -	Dec. 31, 2014         Dec. 31, 2013         Sept. 30, 2014           \$ 44,340         \$ 47,257         \$ 51,714           \$ (1,071)         \$ (6,382)         \$ 10           \$ 43,269         \$ 40,875         \$ 51,724           27,459         36,119         28,272           14,366         6,653         4,040           \$ 85,094         \$ 83,647         \$ 84,036           7,620         5,570         6,342           11,591         11,217         11,574           -         -         -	Dec. 31, 2014         Dec. 31, 2013         Sept. 30, 2014           \$ 44,340         \$ 47,257         \$ 51,714         \$           \$ (1,071)         \$ (6,382)         \$ 10         \$           \$ 43,269         \$ 40,875         \$ 51,724         \$           27,459         36,119         28,272         4,040           \$ 85,094         \$ 83,647         \$ 84,036         \$           7,620         5,570         6,342         11,591         11,217         11,574           -         -         -         -         -         -	Dec. 31, 2014         Dec. 31, 2013         Sept. 30, 2014         Dec. 31, 2014           \$ 44,340         \$ 47,257         \$ 51,714         \$ 284,113           \$ (1,071)         \$ (6,382)         \$ 10         \$ (85,171)           \$ 43,269         \$ 40,875         \$ 51,724         \$ 198,942           27,459         36,119         28,272         109,396           14,366         6,653         4,040         28,828           \$ 85,094         \$ 83,647         \$ 84,036         \$ 337,166           7,620         5,570         6,342         25,711           11,591         11,217         11,574         45,877           -         -         -         -         -	Dec. 31, 2014         Dec. 31, 2013         Sept. 30, 2014         Dec. 31, 2014           \$ 44,340         \$ 47,257         \$ 51,714         \$ 284,113         \$           \$ (1,071)         \$ (6,382)         \$ 10         \$ (85,171)         \$           \$ 43,269         \$ 40,875         \$ 51,724         \$ 198,942         \$           27,459         36,119         28,272         109,396         14,366         6,653         4,040         28,828           \$ 85,094         \$ 83,647         \$ 84,036         \$ 337,166         \$           7,620         5,570         6,342         25,711         11,591         11,217         11,574         45,877         -         <

Table 12: Reconciliation of Adjusted Net Income and Adjusted EPS to Net Income and EPS (unaudited)

	Three Months Ended								Year Ended				
	Dec. 3			Dec. 31,	S	ept. 30,	]	Dec. 31,	Dec. 31, 2013				
In thousands, except per share data	2014			2013		2014	2014						
Net Income	\$	44,340	\$	47,257	\$	51,714	\$	284,113	\$	222,557			
Less:Income from discontinued operations, net of													
income taxes	\$	(1,071)	\$	(6,382)	\$	10	\$	(85,171)	\$	(22,647)			
Income from continuing operations	\$	43,269	\$	40,875	\$	51,724	\$	198,942	\$	199,910			
Plus:Amortization of intangible assets		11,591		11,217		11,574		45,877		44,798			
Plus:Debt repayment and refinancing expenses		7,944		1,405		-		7,944		1,405			
Plus:Lease exit charge		-		-		-		-		(365)			
Less:Income tax effect		(7,273)		(5,732)		(4,090)		(19,096)		(16,547)			
Adjusted Net Income	\$	55,531	\$	47,765	\$	59,208	\$	233,667	\$	229,201			
Diluted EPS	\$	0.39	\$	0.39	\$	0.44	\$	2.43	\$	1.83			
Less:Earnings per diluted common share from													
discontinued operations		(0.01)		(0.05)				(0.73)		(0.19)			
Earnings per diluted common share from													
continuing operations		0.38		0.34		0.44		1.70		1.64			
Plus:Amortization of intangible assets		0.10		0.09		0.10		0.39		0.37			
Plus:Debt repayment and refinancing expenses		0.07		0.01		-		0.07		0.01			
Plus:Lease exit charge		-		-		-		-		-			
Less:Income tax effect		(0.06)		(0.04)		(0.04)		(0.16)		(0.13)			
Adjusted EPS	\$	0.49	\$	0.40	\$	0.50	\$	2.00	\$	1.89			

Table 13: Reconciliation of Adjusted EBITDA Expenses to Operating Expenses (unaudited)

	Three Months Ended							Year	Ende	1	Full Year		
	Γ	ec. 31,	Γ	Dec. 31,		Sept. 30,		ec. 31,	Dec. 31, 2013			2015	
In thousands		2014		2013	2014		2014					Outlook	
Total operating expenses	\$	166,011	\$	153,217	\$	167,625	\$	659,514	\$	573,033	\$	702,000 - \$724,000	
Less:Depreciation and amortization										<u>.</u>		_	
of property, equipment and													
leasehold improvements, and													
Amortization of intangible assets		19,211		16,787		17,916		71,588		65,182		82,000 - 84,000	
Less:Lease exit charge						<u>-</u>				(365)		<u> </u>	
Adjusted EBITDA Expenses	\$	146,800	\$	136,430	\$	149,709	\$	587,926	\$	508,216	\$	620,000 - \$640,000	

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